

COONAMBLE

SHIRE C@UNCIL

OPERATIONAL PLAN 2025/2026



COONAMBLE SHIRE C@UNCIL

Operational Plan 2025-26

Version: Draft

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ACKNOWLEDGEMENT OF COUNTRY

Coonamble Shire Council acknowledges the Kamilaroi and Wailwan people as the traditional custodians of the land on which it meets and operates, respecting Elders past, present and emerging. We seek at all times to show respect to all people and cultures whose privilege they have to serve within and beyond the Local Government Area.



A person with a backpack is hiking away on a dirt path through a lush green forest. The path is surrounded by tall grass and dense foliage. In the foreground, a large, textured tree trunk is visible on the right side, partially obscuring the view. The background shows more trees and a bright sky.

**vision
by 2035 we are....**

We are a united, vibrant and capable community, focused on caring for each other and our country, now and into the future

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Section One:

Introduction

introduction

INTEGRATED PLANNING AND REPORTING FRAMEWORK

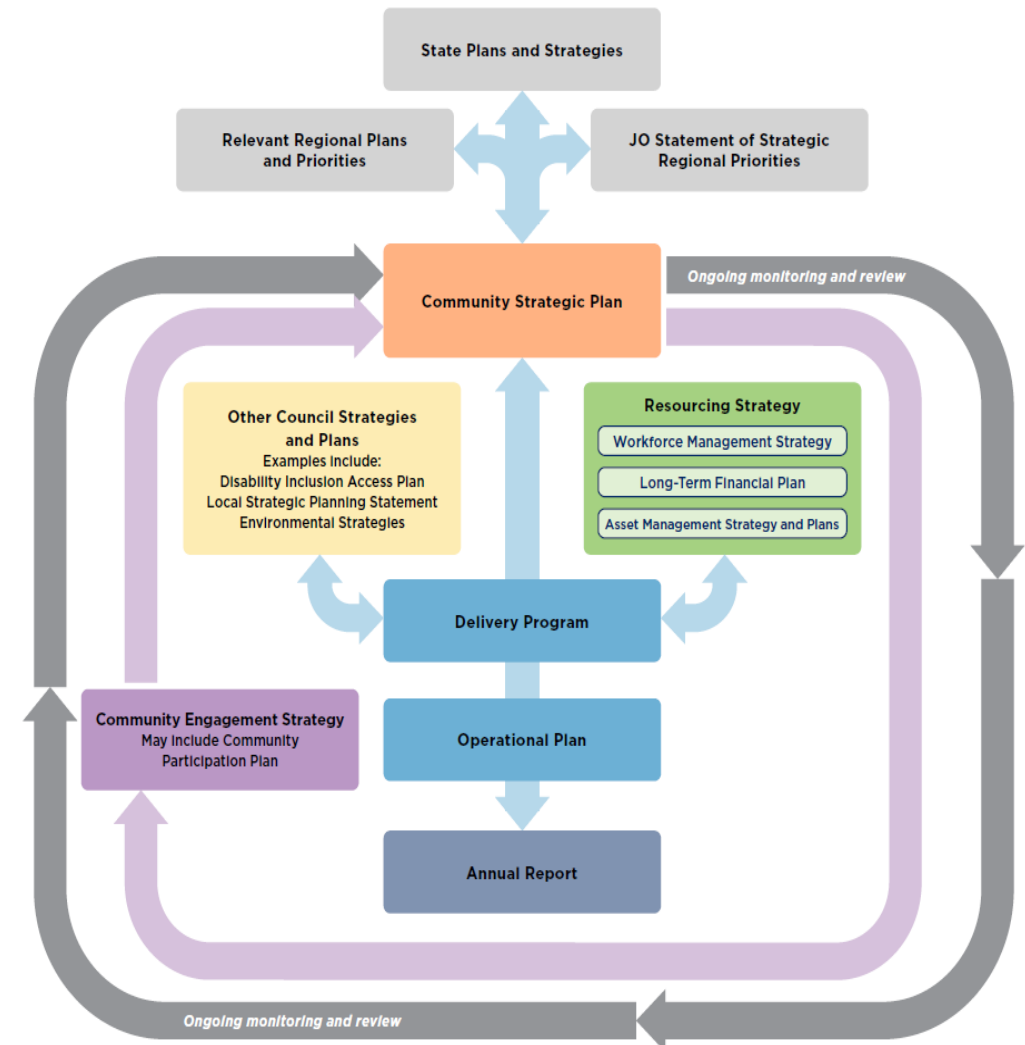
The Integrated Planning and Reporting Framework is based on a perpetual planning cycle which encourages an inclusive and transparent approach to the development of a sustainable local government area and responsible civic leadership.

The **Community Strategic Plan (CSP)** is a community document, for the community. It identifies our values, strengths, challenges and opportunities for the future development and growth of the Coonamble Local Government Area.

The **Delivery Program (DP)** identifies the principle strategies to be undertaken to implement the outcomes identified in the Community Strategic Plan during the Council's 4-year term of office.

The **Operational Plan (OP)** is a one year plan renewed each financial year and provides detailed actions and targets to measure the implementation of the Delivery Program.

Following a 28 day public exhibition period and before the end of the financial year, Council formally adopts the new OP after taking into consideration any submissions made. The CSP remains unchanged, and Council have elected to leave the DP unchanged also.



introduction

THE COONAMBLE SHIRE OPERATIONAL PLAN 2025/2026

The Operational Plan (OP) is council's action plan for achieving the community priorities outlined in the Community Strategic Plan (CSP) and Delivery Program (DP).

An OP is prepared each year and adopted by Council. Each OP identifies the projects, programs and activities that council will conduct to achieve the commitments of the DP.

WHAT IS REQUIRED?

An OP is developed and adopted by 30 June each year for the following financial year. It must be placed on public exhibition for 28 days before it can be adopted. As a sub-plan of the DP, the OP must also:

- allocate responsibilities for each project, program or activity to be undertaken by council that year
- specify each service review to be undertaken that year • include a detailed annual budget
- include a Statement of Revenue Policy
- identify suitable targets and measures to determine the effectiveness and efficiency of the projects, programs, services and activities outlined in the OP.

PROGRESS MEASURING

This OP identifies suitable measures to determine the effectiveness of the projects, programs and actions undertaken.

The achievement of OP measures will be assessed over the 4 years of the DP. The sum of all the actions undertaken should move the council towards achieving the objectives identified in the CSP.

The progress of the OP is monitored by the quarterly budget review statements and the Annual Report which reports progress against the action items' measurers.



introduction

- **Key points of the Operational Plan 2025/2026**

- This OP 2025/2026 is the starting point in the delivery of OP projects, programs and actions to be undertaken by Council under the 2025/2029 Delivery Program. This is the first OP in the delivery of the new suite of IP&R documents, namely the CSP 2025-2035 and DP 2025-2029, both developed in 2025 with implementation commencing 1 July, 2025. Key OP projects, programs and actions for Council to deliver in 2025/2026 include;
- Ongoing development and delivery of priority **Masterplan** projects including progression of the Coonamble Artesian Bore Bath facility, Coonamble CBD revitalisation, and expansion of tree planting, wayfinding and footpath network.
- Upgrades and development of Coonamble LGA sporting facilities including **Gulargambone and Coonamble Sportsground**.
- Repair and upgrades to the extensive **sealed and unsealed road network**.
- Progression of the **Tooraweenah Road** major upgrade towards completion.
- Ensure Council services and assets meet current and future community need by continuing to progress Council's various infrastructure **Asset Management Plans**.



Introduction

how to read the Operational Plan

The OP lays out information about how Council will operationally implement and achieve the action items identified to ensure the CSP's goals and the DP's actions are achieved in the long term. Each OP action item includes crucial operational implementation information including:

- The corresponding CSP goal (e.g. CSP Goal 1)
- The corresponding CSP strategy (e.g C1.1).
- The corresponding Delivery Program actions (e.g C1.1.1).
- Which function area(s) of Council are responsible for its implementation.
- What measures will be used to review and monitor progress and success of each OP action item.

Refer to Section 3 to review and understand Council's 2025-26 OP actions.

Section 4 outlines relevant financial information including revenue sources and budget.



Section Two:

Context

RELEVANCE TO OUR COMMUNITY STRATEGIC PLAN

Working from the bottom up, our CSP development team undertook an extensive amount of time reviewing the current CSP, Council's previous delivery program and operational plan reviews. We believe that there are better ways to do business, provide our services, to govern, to communicate and to continuously improve in our processes.

Whilst the new elected Council could have adopted to rollover the previous CSP for another term, some amendments were made to keep the CSP up to date and community focused.

To accompany the work of the CSP, extensive community engagement and consultation occurred and was documented in a **Community Engagement Report** that will be presented at the June 2025 Council meeting. Additionally, the 2024 Community Satisfaction Survey, current statistics, a new CSP focused survey, online forums and meeting attendance were used to engage with and understand the needs and aspirations of the community.

The CSP was the result of the extensive engagement that occurred between November 2024 through to May 2025. The information provided by those valued people who participated has also influenced the development of the DP 2025-2029 and OP 2025/2026.

Found on the following pages is the CSP presented on a page including overarching goals and corresponding strategies across the five theme areas; Our Community; Our Economy; Our Homes and Assets; Our Country; Our Leadership.



strategic direction

Through the CSP's community engagement process a number of important priorities were produced. These are categorised into the five themes for our local government area which also flow into the DP and OP.

Our Community

Connection to Country – Connection to Place – Family Friendly – Opportunities to Connect – Arts and Cultural Hub

Our Economy

Prosperity in Our Economy – Enabled by Technology and Communications – Active Hubs – Tourism – Small and Local Businesses

Our Assets

Our Roads Make it Happen – Infrastructure is an Enabler – We Operate and Maintain – We Plan for Our Future

Our Country

Sustainability – Future Generations – Housing Options – Protecting and Enhancing our Natural Environment

Our Leadership

Cohesive and Connected – Continuously Improve – Business and Local continuity – Lead by Example



MOVING FORWARD TOGETHER – OUR GOALS

OUR COMMUNITY STRATEGIC PLAN 2025-2035

OUR VISION:

We are a united, vibrant and capable community, focused on caring for each other and our country, now and into the future

OUR COMMUNITY

CARING FOR COMMUNITY

By 2035...

GOAL 1: We are a united, vibrant, capable and welcoming community.

GOAL 2: We are a healthy community.

GOAL 3: We are a safe, secure and supportive community.

CELEBRATING CULTURE

By 2035...

GOAL 4: We showcase and celebrate our diversity.

RECREATION AND SPORT

By 2035...

GOAL 5: We are a welcoming community of 'good sports'.

OUR ECONOMY

CULTIVATING OUR WEALTH

By 2035...

GOAL 6: We support a resilient local economy by increasing its diversity and boosting opportunities for entrepreneurship and business.

BUILDING OUR SOCIAL CAPITAL

By 2035...

GOAL 7: We enhance our ability to contribute to and care for our community.

OUR HOMES & ASSETS

OUR ROADS

By 2035...

GOAL 8: Our road network enables our community, industries and economy to thrive in broader contexts.

OUR UTILITIES

By 2035...

GOAL 9: Our approach to sanitation serves our current and longer-term needs.

OUR ASSETS

By 2035...

GOAL 10: We maintain and improve our natural and built assets to help our families, community, economy and environment to thrive.

HOUSING OPTIONS

By 2035...

GOAL 11: We have access to safe, affordable and diverse housing options.

OUR COUNTRY

SUSTAINABLE CARE FOR COUNTRY

By 2035...

GOAL 12: We show informed, fair and inclusive care for our country and community.

GOAL 13: We actively and sustainably 'care for country'.

GOAL 14: We operate a circular economy.

OUR LEADERSHIP

STEPPING UP TO HELP

By 2035...

GOAL 15: We actively serve our community to the best of our ability.

OUR INTEGRITY

By 2035...

GOAL 16: We make and implement informed decisions with trustworthiness, integrity and probity.

OUR ONGOING IMPROVEMENT

By 2035...

GOAL 17: We adopt processes of ongoing improvement and learning in our endeavours.

overview of our shire

Coonamble LGA has an area of 9,955 square kilometres and is located on the traditional lands of the Wailwan and Gamilaraay people. Coonamble Shire is part of the Orana Region of Central Northern NSW and is bounded by the Shires of Walgett to the north, Warrumbungle in the east, Gilgandra to the south and Warren in the west. Coonamble LGA encompasses the townships of Coonamble and Gulargambone, and the smaller villages of Quambone and Combara.

Coonamble LGA has strong connection to its Aboriginal heritage and culture, with 33.9 percent (Census, 2021) of the community identifying as Aboriginal.

Agriculture is the dominant industry in the LGA with 26 percent (Census, 2021) of the local labour force employed in the agricultural sector. The community and families who make their livelihoods from the agriculture industry also contribute to the identity and feel of this vibrant and diverse community. Dryland broadacre crops, sheep and cattle are the dominant agriculture commodities produced in the LGA.

Coonamble is situated on the Castlereagh River which runs through the town, dividing east from west. Quambone is the gateway to the Macquarie Marshes, a rich ecological wetland and growing tourism hotspot. The Coonamble LGA has a diverse array of signature events including the annual Coonamble Rodeo and Campdraft, the largest event of its kind in the southern hemisphere, the annual Pave The Way To Gular, a vibrant cultural and artistic event, the Coonamble Show, the Gulargambone Show and the bi-annual Coonamble Ag Field Day.



overview of our shire

Coonamble

Coonamble is the central hub of our region, set along the picturesque Castlereagh River among some of Australia's finest agricultural land.

The central hub includes lively cafes, fantastic eateries, boutique shopping and other commercial industries.



Gulargambone

Gulargambone is a jewel in the Coonamble region's crown, 47km south of Coonamble along the banks of the Castlereagh River. Meaning "watering hole for many Galahs" in the local Wailwan language.



Quambone

Quambone is the smallest and quaintest of our region's villages, with a very proud population of 166 people. Located 57km from Coonamble. Quambone is the gateway to the Macquarie Marshes.





COONAMBLE
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Section Three:

Actions items



our community

caring for community, celebrating culture, recreation & sport

C1: Caring for community

CSP Goal 1: We are a united, vibrant, capable and welcoming community

CSP C1.1- Initiate and/or participate in community programs that improve access, connection, wellbeing, unity, vibrancy, learning and skills.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	OP Action Item No.	2025-26 Action	Function Area	Measure
C1.1.1	Improve community and youth services through enhanced programs, procedures and processes.	CPDE	Youth Interagency service partners and youth.	Development and implementation of Youth Strategy.	C1.1.1.1	Promote and support the development of a whole of community Youth Interagency Framework which builds on collaboration.	CPDE	Youth Interagency Framework developed.
					C1.1.1.2	Build on well attended and vibrant youth programs and initiatives including school holiday programs and Youth Council.	CPDE	Number increases in line with the services provided.
					C1.1.1.3	Prepare relevant procedures and policies which results in safe, well attended and enhanced community programs.	CPDE	Procedures and policies created and adopted.
C1.1.2	Enhance safer regulatory and compliance strategies and operations.	CPDE	Regional Development Australia, DPIE, LALC, NSW Public Housing, NSW Police	Number of policies and procedures created and implemented.	C1.1.2.1	Review Council's regulatory and compliance services including policies, procedures and community engagement tools.	CDPE	Review completed.
				Demolition of derelict properties. Upkeep of vacant blocks by owners through engagement then enforcement by Council.	C1.1.2.2	Develop an action plan to address the housing issues within our communities.	CPDE	Action Plan developed for housing strategy.

P1: Caring for community

CSP Goal 2: We are a healthy community

CSP C1.2 - Improve support for physical, mental and spiritual health and wellbeing.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	OP Action Item No.	2025-26 Action	Function Area	Measure
C1.2.1	Connect with key health service stakeholders and collaboratively advocate for enhanced local health services.	CPDE	All health stakeholders incl NSW Health, Ochre, CAHS, Medicare Local, Education providers (Peads), Care providers.	Reduction in identified health services gaps.	C1.2.1.1	Action the Economic Development Strategy 2021 (2.3.1) to work with our community's health services stakeholders to understand and address gap areas in our health services	CPDE	Gaps analysis undertaken.

CSP Goal 3: We feel a safe, secure and supportive community

CSP C1.3 – Help build and maintain safe, supportive homes and spaces.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	OP Action Item No.	2025-26 Action	Function Area	Measure
C1.3.1	Collaborate successfully to deliver programs, projects and initiatives which make our community safe and resilient.	CPDE	Interagency partners, NSW Police, developers.	No. of programs, projects and initiatives.	C1.3.1.1	Actively participate in initiatives for the reduction of crime including maintaining and improving our connections with local command, interagency and other service providers.	CPDE	Number of initiatives undertaken and continues to increase.
					C1.3.1.2	Achieve crime prevention through environmental design.	CPDE	Number of CPTED undertaken.

P1: Caring for community

CSP Goal 3: We are a safe, secure and supportive community

CSP C1.3 – Help build and maintain safe, supportive homes and spaces.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	OP Action Item No.	2025-26 Action	Function Area	Measure
C1.3.2	Ensure we contribute to and plan for disaster preparedness, response and resilience.	CPDE, I, CS	NSW Gov including SES and NSW Police, developers	Implement and review actions from Flood Risk Management Plan.	C1.3.2.1	Implement Flood Risk Management Plan (2021)'s recommendation and actions.	I ESPC	Number of recommendations and actions completed.
					C1.3.2.2	Work with agencies for disaster preparation and facility development.	I	Progression ongoing.
C1.3.3	Authorise domestic animal control initiatives which are successful in reducing issues for our community.	CPDE	RSPCA, OLG, community, North West Vets	Asset Management Plan completed Coonamble Pound.	C1.3.3.1	Investigate future opportunities for animal welfare and the pound facility.	CPDE	Opportunities identified.
				Initiatives and regulatory programs completed.	C1.3.3.2	Deliver an animal welfare program.	CPDE	Animal welfare program developed and delivered.
					C1.3.3.3	Educate and engage with the community and animal owners to improve understanding on companion animal management.	CPDE	No. of programs undertaken and number of take up.
								Number of correspondence sent.
C1.3.4	Enhance safer regulatory and compliance strategies and operations.	CPDE	Regional Development Australia, DPIE	No. of policies and procedures.	C1.3.4.1	Review regulatory and compliance strategies and operations.	CPDE	Number of engagements.
								Compliance with industry best practice standards.

C2: Celebrating culture

CSP Goal 4: We showcase and celebrate our diversity

CSP C2.1 – Celebrate diverse cultural projects and programs within a united, vibrant and capable community.

CSP C2.2 – Celebrate, engage and connect through the delivery of an exciting and diverse community events scene.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	OP Action Item No.	2025-26 Action	Function Area	Measure
C2.1.1	Facilitate creative and artistic initiatives that strengthens our connection to our identities, culture and our land.	CPDE	Outback Arts, Interagency partners, Youth, arts community groups.	Improve community satisfaction with public art, creative and artistic opportunities.	C2.1.1.1	Implement the Public Arts Policy, and appoint members to the Public Art Panel.	CPDE	Public Art Policy implemented.
					C2.1.1.2	Upon funding approval, construct public art elements of the Masterplan including the Coonamble Region Art Trail.	CPDE	Appointed Public Art Panel
					C2.1.1.3	Support and deliver creative and cultural programs which strengthens our community's identity and connection to each other.	CPDE	Coonamble Region Art Trail completed.
P2.1.2	Deliver dynamic and diverse cultural services.	CPDE	North Western Library Service, Central West Zone Library, Interagency partners, LALC	Sustain or improve community satisfaction with library service.	C2.1.2.1	Coordinate dynamic library programs and projects which increase our community's engagement and maintains their satisfaction with, our library service.	CPDE	Number of programs and projects delivered.
					C2.1.2.2	Provide opportunities to the Aboriginal and Multicultural members of our communities in cultural activities.	CPDE	Number of programs and projects delivered.
								Number of events supported.
								NAIDOC Week Events

C3: Recreation and sport

CSP Goal 5: We are a welcoming community of 'good sports'.

CSP C3.1 – Continuously improve sporting and recreational opportunities for our community and visitors.

CSP C3.2 – Maintain our parks, open spaces, gardens, and sporting and recreational facilities to a high standard.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	OP Action Item No.	2025-26 Action	Function Area	Measure
C3.1.1	Build capacity through sporting, recreation and community initiatives to sustain and/or grow their offering to the community.	CPDE, I	Local sporting organisations and the community.	Improve community satisfaction with sporting and recreational opportunities.	C3.1.1.1	Deliver grant funding application support to sporting, recreation and community organisations to sustain and grow their offering to the community.	CPDE	Number of grant applications successful.
C3.1.2	Deliver Asset Management Plans for our sporting and recreational facilities.	CS	Local sporting organisations and the community.	No. of Asset Management Plans completed against outstanding.	C3.1.2.1	Asset Management Plans are progressed for all sporting and recreational facilities across the LGA, including the Coonamble Showgrounds Management Plan and the Recreational Facilities Management Plan	CS	Total number of Asset Management Plans progressed.
				Asset maintenance and renewal resourced.				
C3.2.1	Progress the Masterplan for MacDonald Park Precinct.	I	Local sporting organisations and the community.	Completion of detailed design and funding sort & allocated.	C3.2.1.1	Community consultation for MacDonald Park Masterplan undertaken.	I	Community consultation completed.

C3: Recreation and Sport

CSP Goal 5: We are a welcoming community of ‘good sports’.

CSP C3.1 – Continuously improve sporting and recreational opportunities for our community and visitors.

CSP C3.2 – Maintain our parks, open spaces, gardens, and sporting and recreational facilities to a high standard.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	OP Action Item No.	2025-26 Action	Function Area	Measure
C3.2.2	Further advance the Coonamble Sportsground facility to meet the needs and expectations of our local, regional and state sporting and recreation stakeholders.	I, CDPE	Coonamble Sportsground users, community.	No. of funding applications submitted.	C3.2.2.1	Improve and attract funding for our sporting facilities across the LGA including; completed Coonamble Sportsground's female changerooms and public amenities; completed Gulargambone Sportsground canteen and amenities.	I, CPDE	Coonamble Sportsground's female changerooms and amenities completed.
								Gulargambone Sportsground canteen and amenities completed.
								Additional funding for sporting facilities pursued.



our economy

cultivating our wealth, building our social capital

E1: Cultivating our wealth

CSP Goal 6: We support a resilient local economy by increasing its diversity and boosting of entrepreneurship and business

CSP E1.1 – Grow our reputation as an LGA of choice to live, work and invest.

CSP E1.2 – Develop a visitor economy through the provision of related infrastructure, services and experiences.

CSP E1.3 – Increase entrepreneurial activity in agriculture, business and tourism.

CSP E1.4 – Attract investment and funding to improve our infrastructure, community, economy, events and environmental care.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	OP Action Item No.	2025-26 Action	Function Area	Measure
ED1.1.1	Develop and deliver Coonamble LGA brand building initiatives as per the Economic Development Strategy 2021 and including the LGA's workforce challenges.	CPDE	Coonamble Chamber of Commerce, Gulargambone Community Cooperative, Quambone Resources Committee, business operators, Orana RDA, State Gov.	Progression of the Economic Development Strategy.	ED1.1.1.1	Real Country Strategy progressed. Funding pursued.	CPDE	Progression of projects identified in the Real Country Strategy.
ED1.1.2 Cont. over	Progress strategic Economic Development and Growth priority projects: Coonamble CBD precinct including laneway and carparking, and beautification projects at Quambone and Gulargambone. (Cont. over)	CPDE	Coonamble Chamber of Commerce, Gulargambone Community Cooperative, Quambone Resources Committee, business operators.	Progression of priority projects and funding secured.	ED1.1.2.1	Masterplan priority project: Street Tree Transition Planting 2033 for Coonamble, Gulargambone and Quambone – consultation complete, planting commenced.	I	Community consultation completed.
					ED1.1.2.2	Masterplan priority project: Progress reactivation opportunities/projects for Coonamble CBD including property development.	CPDE	CBD reactivation projects progressed.

ED1: Economic Development and Growth

CSP Goal 6: We support a resilient local economy by increasing its diversity and boosting opportunities for entrepreneurship and business

CSP E1.1 – Grow our reputation as an LGA of choice to live, work and invest.

CSP E1.2 – Develop a visitor economy through the provision of related infrastructure, services and experiences.

CSP E1.3 – Increase entrepreneurial activity in agriculture, business and tourism.

CSP E1.4 – Attract investment and funding to improve our infrastructure, community, economy, events and environmental care.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	OP Action Item No.	2025-26 Action	Function Area	Measure
E1.1.2 (con't)	Progress strategic Economic Development and Growth priority projects: Coonamble CBD precinct including laneway and carparking, and beautification projects at Quambone and Gulargambone. (continued)	CPDE	Coonamble Chamber of Commerce, Gulargambone Community Cooperative, Quambone Resources Committee, business operators.	Progression of priority projects and funding secured.	ED1.1.2.3	Masterplan priority project; Active travel priority projects delivered inline with PAMP and Cycleway Plan including Coonamble Sportsground walking loop and Limerick st.	CPDE	Projects completed.
					ED1.1.2.4	Masterplan priority project; Commission way finding and interpretative signage audit and plan for the LGA.	CPDE	Audit and plan commenced.
					ED1.1.2.5	Masterplan priority project; Complete Smith Park upgrades (seats,bins,chairs).	I	Smith Park upgrades complete.
					ED1.1.2.6	Masterplan priority project; Wood chipping trialed as opportunity to reduce maintenance and costs.	I	Wood chipping integrated into tree planting program to minimise works.
ED1.2.1	Progress the Artesian Bore Bath facility.	CPDE	Country and Outback Tourism Authority.	Project completion.	ED1.2.1.1	Finalise detailed design for the Artesian Bore Bath facility.	CPDE	Detailed design complete.

ED2: Building our social capital

CSP Goal 7: We enhance our ability to contribute to and care for our community

CSP E2.1 – Increase knowledge, qualities and skills to support prosperity for ourselves, our children and youth, families, neighbours and community.

CSP E2.2 – Enhance our leadership, consultation and other skills to create a united, vibrant and service-oriented community.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	OP Action Item No.	2025-26 Action	Function Area	Measure
E2.1.1	Develop and implement community-building programs (eg small business seminars, doing business with Council workshops, youth activities).	CPDE	Regional Development, Biz HQ, education providers, community groups, community members.	Number of programs available in the local community.	E2.1.1.1	Liaise with relevant stakeholders to deliver community-building programs.	CPDE	Number of programs available in the community.
E2.2.1	Collaborate with local businesses, non-profits and educational institutions to promote opportunities for skill-development and employment.	CPDE	Education and training providers, Chamber of Commerce, community groups, community members.	Increase in local employment opportunities.	E2.2.1.1	Liaise with relevant stakeholders to promote opportunities for skill-development and employment.	CPDE	Number of promotions made.
E2.3.1	Support and engage with our community and education providers to ensure our community's education needs from early childhood to tertiary, are understood and met.	CPDE	Education providers, community, AECG.	Number of policies/strategies introduced to address adequate and quality education choices.	E2.3.1.1	Commence an education mapping exercise for the LGA to understand the needs and priorities of our community and education providers.	CPDE	Education mapping exercise commenced.

An aerial photograph of a town with a river and a bridge. The river flows through the center of the town, and a bridge crosses it in the lower right. The town is surrounded by trees and has various buildings, including a large industrial building with solar panels. A tall communication tower is visible in the background.

our assets

our roads, our utilities, our assets, housing options

A1: Our roads

CSP Goal 8: Our road network enables our community, industries and economy to thrive in broader contexts

CSP A1.1 – Ensure our roads and related infrastructure maintain high connectivity standards.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	OP Action Item No.	2025-26 Action	Function Area	Measure
A1.1.1	Review and implement Council's ten-year roads Capital Works Program.	I	TfNSW	Ten-year Capital Works Program updated annually and adopted by 30 June. Works program completed within +/- 5%	A1.1.1.1	Review and implement 10-year roads Capital Works Program.	I	10-Year roads Capital Works Program implemented.
A1.1.2	Continue to maintain roadside slashing when grass impedes visibility.	I	TfNSW,RFS community.	Undertake slashing program annually.	A1.1.2.1	Develop and implement annual slashing program.	I	Annual slashing program implemented and monitored.
				Apply for hazard reduction funding through RFS prior to 31 March annually.	A1.1.2.2	Prepare and submit application for hazard reduction funding through RFS.	I	Application for hazard reduction funding submitted by 31 March.
A1.1.3	Liaise with State and Federal Members and the Roads Minister on rural road funding issues.	I	Federal and State Governments	Meet every six months with State and Federal Members, and annually with NSW Minister for Roads.	A1.1.3.1	Ensure regular meetings with State and Federal Members and NSW Minister for Roads	I	Six-monthly meetings held with State and Federal Members. Annual meeting held with NSW Minister for Roads.

A1: Our roads

CSP Goal 8: Our road network enables our community, industries and economy to thrive in broader contexts

CSP A1.1 – Ensure our roads and related infrastructure maintain high connectivity standards.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	OP Action Item No.	2025-26 Action	Function Area	Measure
A1.1.4	Complete the Tooraweenah Road upgrade project.	I	Project delivery stakeholders, community, State and Federal Governments	Monthly reporting and meetings undertaken with State and Federal Governments.	A1.1.4.1	Meet regularly and report monthly on progress of Tooraweenah Road upgrade project.	I	Monthly reporting.
				Meet agreed milestones on time.	A1.1.4.2	Deliver works to meet agreed milestones.	I	Milestones met as per agreement.
A1.1.5	Advocate to ensure that transport issues of the community are adequately addressed.	I	Community, Local Traffic Committee	Local Traffic Committee meetings held quarterly wherein issues are raised.	A1.1.5.1	Convene quarterly Local Traffic Committee meetings in accordance with committee terms of reference.	I	Quarterly Local Traffic Committee meetings held.

A2: Our utilities

CSP Goal 9: Our approach to sanitation serves our current and longer term needs

CSP A2.1 – Deliver a reliable supply of potable water to homes and public spaces.

CSP A2.2 – Maintain high standards of sanitation in our homes and public spaces.

CSP A2.3 – Ensure that drainage is sufficient to protect infrastructure and health.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	OP Action Item No.	2025-26 Action	Function Area	Measure
A2.1.1	Carry out water strategic planning.	I	DCCEEW	Complete and obtain Department of Climate Change, Energy, the Environment and Water (DCCEEW) concurrence with Integrated Water Cycle Management Strategy (IWCMS)	A2.1.1.1	Develop and adopt IWCMS in conjunction with DCCEEW	I	IWCMS is adopted and receives concurrence from DCCEEW.
				Complete 30-year Total Asset Management Plan and 30-year Long Term Financial Plan.	A2.1.1.2	Prepare 30-year AMP and LTFP.	I	Adoption of Water AMP and LTFP.
				Complete 5-year Drought Contingency and Emergency Response Plan.	A2.1.1.3	Prepare and adopt 5-year Drought Contingency and Emergency Response Plan.	I	5-year Drought Contingency and Emergency Response Plan adopted.

A2: Our utilities

CSP Goal 9: Our approach to sanitation serves our current and longer term needs

CSP A2.1 – Deliver a reliable supply of potable water to homes and public spaces.

CSP A2.2 – Maintain high standards of sanitation in our homes and public spaces.

CSP A2.3 – Ensure that drainage is sufficient to protect infrastructure and health.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	OP Action Item No.	2025-26 Action	Function Area	Measure
A2.1.2	Ensure all development approvals consider existing utilities infrastructure in their determination.	CDPE	Community, developers	100% of approvals have had adequacy of existing utilities determined.	A2.1.2.1	Develop and implement procedure to ensure all development approvals consider existing utilities infrastructure in their determination.	CDPE	Procedure implemented and monitored.
A2.1.3	Utilities performance audited annually through Triple Bottom Line (TBL) reporting.	I	DCCEEW	Report submitted annually.	A2.1.3.1	Prepare and submit annual report through TBL reporting.	I	Annual utilities performance report submitted.
A2.1.4	Implement water efficiency programs.	I	Community	Publicise two (2) programs/activities per year.	A2.1.4.1	Develop and implement water efficiency programs.	I	Two programs publicised annually.

A2: Our utilities

CSP Goal 9: Our approach to sanitation serves our current and longer term needs

CSP A2.1 – Deliver a reliable supply of potable water to homes and public spaces.

CSP A2.2 – Maintain high standards of sanitation in our homes and public spaces.

CSP A2.3 – Ensure that drainage is sufficient to protect infrastructure and health.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	OP Action Item No.	2025-26 Action	Function Area	Measure
A2.2.1	Carry out Sewerage Strategic Planning	I,CS	DCCEEW	Trade Waste Policy implemented, monitored and reviewed.	A2.2.1.1	Review and monitor Trade Waste Policy.	I	Trade Waste Policy implemented and monitored.
				Obtain and expend funding in provision of concept and detailed designs for Coonamble Sewer Treatment Plant.	A2.2.1.2	Seek and obtain funding for concept and detailed designs for Coonamble Sewer Treatment Plant.	I	Concept and detailed designs for Coonamble Sewer Treatment Plan completed.
				Complete 30-year Total Asset Management Plan and 30-year Long term Financial Plan.	A2.2.1.3	Complete 30-year Total AMP and LTFP for Coonamble LGA sewerage.	I	Coonamble sewerage 30-year Total AMP and LTFP completed.
A2.3.1	Carry out Drainage Strategic Planning	I	DCCEEW	Complete 30-year Total Asset Management Plan and 30-year Long Term Financial Plan.	A2.3.1.1	Complete 30-year Total AMP and LTFP for Coonamble LGA drainage.		Coonamble drainage 30-year Total AMP and LTFP completed.

A3: Our assets

CSP Goal 10: Our maintain and improve our natural and built assets to help our families, community, economy and environment thrive.

CSP A3.1 – Systematically enhance and maintain our homes, businesses, community, infrastructure, parks, gardens, farms and other natural and built assets for functionality and aesthetics.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	OP Action Item No.	2025-26 Action	Function Area	Measure
A3.1.1	Successfully represent the interests of our community with regards to rail freight.	CPDE	ARTC, Inland Rail, community, NSW Farmers.	Ongoing successful engagement with all stakeholders.	A3.1.1.1	Respond and engage where appropriate with the Inland Rail project and other rail infrastructure services and projects to advocate for best outcomes for our community.	CPDE	Number of responses.
					A3.1.1.2	Monitor the implementation of the Master Inland Rail Development Agreement (MIRDA).	I	Monitoring and ongoing dialogue occurring with ARTC regarding MIRDA.
A3.1.2	Create and adopt strategies and operations which improve the quality and efficiency of the Coonamble Livestock Regional Market.	CPDE	Saleyards users and agents.	Implement and resource Coonamble Livestock Regional Market Asset Management Plan.	A3.1.2.1	Develop the Asset Management Plan (AMP) for the Coonamble Regional Livestock Market.	CPDE	AMP commenced.
				MOU and operating protocols deliver operational effectiveness and governance.				
A3.1.3	Ensure priority measures implemented from the PAMP.	I, CS	Community	Annual inspections of footpaths and cycleways prior to finalising works program.	A3.1.3.1	Develop and implement annual program of inspections of footpaths and cycleways, aligned to preparation of the annual works program.	I	Inspection program implemented and monitored.

A3: Our assets

CSP Goal 10: Our maintain and improve our natural and built assets to help our families, community, economy and environment thrive.

CSP A3.1 – Systematically enhance and maintain our homes, businesses, community, infrastructure, parks, gardens, farms and other natural and built assets for functionality and aesthetics.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	OP Action Item No.	2025-26 Action	Function Area	Measure
A3.1.4	Maintain compliance with <i>Work Health and Safety (Mines and Petroleum Sites) Regulation 2022.</i>	I	NSW Resources Regulator	Participate in annual inspections as requested by the NSW Resources Regulator.	A3.1.4.1	Ensure the quarry is adequately resourced to participate in annual inspection as required by the NSW Resources Regulator.	I	Annual quarry inspection completed.
				Review Safety Management System annually.	A3.1.4.2	Develop and implement annual review program of the safety management system.	I	Safety Management System reviewed annually.
				Review Principal Mining Hazard Management Plans (PMHMP) annually.	A3.1.4.3	Review and implement annual review of the PMHMP	I	PMPMP reviewed annually.
A3.1.5	Maintain compliance with <i>Protection of the Environment Operations Act 1997.</i>	I	EPA	Submission of Annual Licence Return.	A3.1.5.1	Ensure the quarry is adequately resourced to prepare and submit annual licence return.	I	Annual Licence Return for quarry submitted.
				Test Pollution Incident Response Management Plan annually.	A3.1.5.2	Develop and implement annual program to test Pollution Incident Response Management Plan (PIRMP).	I	Annual testing of PIRMP.

A3: Our assets

CSP Goal 10: Our maintain and improve our natural and built assets to help our families, community, economy and environment thrive.

CSP A3.1 – Systematically enhance and maintain our homes, businesses, community, infrastructure, parks, gardens, farms and other natural and built assets for functionality and aesthetics.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	OP Action Item No.	2025-26 Action	Function Area	Measure
A3.1.6	Deliver plant and fleet management efficiencies.	I		Installation of GPS in all plant and fleet.	A3.1.6.1	Complete program to install GPS in all Council plant and fleet vehicles.	I	GPS installed in all Council plant and fleet vehicles.
				Installation of digital radio in all plant and fleet.	A3.1.6.2	Complete program to install digital radio in all Council plant and fleet vehicles.	I	Digital radio installed in all Council plant and fleet.
				Review of plant hire rates undertaken annually.	A3.1.6.3	Develop and implement program of annual review of plant hire rates.	I	Annual review of plant hire rates completed.
A3.1.7	Deliver a Long Term Financial Plan (LTFP) that achieves balance between the Council's financial capabilities and the community's aspirations, and which is a quality decision making and problem solving tool.	CS	OLG	Projections within the LTFP reflect the financial projections contained in the Asset Management Plans.	A3.1.7.1	Develop and adopt a Long Term Financial Plan that accurately aligns with Asset Management Plans.	CS	Adopted Long Term Financial Plan cross references Asset Management Plans.

A4: Housing options

CSP Goal 11: We have access to safe, affordable and diverse housing options.

CSP A4.1 – Land is suitably zoned, sized and located to allow for a variety of housing types.

CSP A4.2 – Development opportunities are communicated to the community.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	OP Action Item No.	2025-26 Action	Function Area	Measure
A4.1.1	Develop a housing strategy to address affordability and availability of residential land and housing.	CPDE	DPIE, developers, community	Development of successful strategies and frameworks including Conditions of Consent framework.	A4.1.1.1	Develop and implement Coonamble Shire Housing Strategy, addressing affordability and availability of residential land and housing.	CPDE	Adoption of Coonamble Shire Housing Strategy
						Ensure planning framework includes strategies such as Conditions of Consent framework that support affordable and available residential land and housing.	CPDE	Planning strategic framework developed and implemented.
A4.1.2	Amend and improve our planning instruments and development control plans.	CPDE	DPIE, developers, community	Endorsed Coonamble LEP Amendment and adopted DCPs.	A4.1.2.1	Review LEP and development control plans (DCPs).	CPDE	LEP Amendment endorsed and DCPs adopted.
A4.2.1	Develop a procedure that includes a communications strategy to ensure that all development opportunities are advertised in the Coonamble LGA.	CPDE	Media channels, developers	100% of development opportunities are advertised in the Coonamble LGA.	A4.2.1.1	Develop and implement a procedure for property development that includes a communications strategy.	CPDE	Property development procedure implemented and monitored for 100% compliance with local advertising requirement.



our country

sustainable care for country

OC1: Planning and Development

CSP Goal 12: We show informed, fair and inclusive care for our country and community.

CSP OC1.1 – We balance land use interests and minimise risks by following planning framework and regulations.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	OP Action Item No.	2025-26 Action	Function Area	Measure
OC 1.1.1	Achieve flood risk management strategies and projects.	CPDE	DPIE, developers, community	Delivery of DCP.	OC1.1.1.1	Complete Stage 5 of the Coonamble Flood Levee	I	Completion of Stage 5.
		I	Community	Stage 4A Coonamble Levee construction complete.	OC1.1.1.2	Draft Development Control Plans to include flood planning area development controls.	CPDE	DCP adopted by Council.
		I	Community	Stage 5 Coonamble Levee complete.	OC1.1.1.3	Implement Council's Floodplain Risk Management Study.	CPDE	Number of recommendations and actions completed.
OC 1.1.2	Implement Planning and Development Approvals Process which enhances operational efficiencies.	CPDE	DPIE, developers, community.	Delivery of Development Control Plans.	OC1.1.2.1	Condition of Consent Framework uploaded to the NSW Planning Portal.	CPDE	Uploading complete.
					OC1.1.2.2	Update and establish all Development Control Plans.	CPDE	DCPs reviewed and adopted.

OC1: Sustainable care for country

CSP Goal 13: We actively and sustainably ‘care for country’.

CSP OC1.2 – Learn about, apply practices and comply with legislation that sustains our environment for ourselves and our future generations.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	OP Action Item No.	2025-26 Action	Function Area	Measure
OC1.2.1	Support stakeholders such as the Castlereagh Macquarie County Council, Local Land Services and Landcare whose plans and operations deliver greater environmental outcomes in our community.	CPDE	Castlereagh Macquarie County Council, Local Land Services and Landcare, community.	Sustained relationship with partners.	OC1.2.1.1	Continue our involvement and support with our environmental service partners.	CS, C	Continued involvement and participation.
OC1.2.2	As community expectations evolve, simultaneously evolve our involvement with initiatives which deliver greater environmental outcomes in our community.	CPDE	Community.	Response level to emerging community expectation in relation to the environment.	OC1.2.2.1	Engage with community on environmental expectations and adapt to evolving requirements for Local Government's role in delivering environmental outcomes.	CPDE	Number of engagements offered and uptake.

OC1: Sustainable care for country

CSP Goal 14: We operate a circular economy

CSP OC1.3 – Implement programs and plans that balance our waste disposal expectations with the resources and capacity available to us.

CSP OC1.4 – Reduce landfill waste by actively recycling and using reusable products and materials.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	OP Action Item No.	2025-26 Action	Function Area	Measure
OC1.3.1	Create and adopt new and evolved waste management strategies and operations which reduce the gap between our community's sustainable waste expectations and satisfaction levels.	CPDE	NSW State Dept, community.	Delivery of Waste Management Strategy	OC1.3.1.1	Review the Waste Management Strategy.	CPDE	Review completed.
					OC1.3.1.2	Review current waste management service levels.	CPDE	Review completed.
OC1.3.2	Develop and adopt recycling practices including recycling collection and the identification and sale of reusable materials.	CPDE	NSW State Dept, community.	Reduction of volume of materials going to landfill.	OC1.3.2.1	Introduce household recycling collection.	CPDE	Household recycling collection implemented.
					OC1.3.2.2	Develop program to identify and sell reusable materials at landfill sites.	CPDE	Reduction in volume of material in landfill.



our leadership

stepping up to help, our integrity, our ongoing improvement

L1: Stepping up to help

CSP Goal 15: We actively serve our community to the best of our ability

CSP L1.1 – Find opportunities to use our skills, and work with others to build a united, vibrant and service-oriented community.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	OP Action Item No.	2025-26 Action	Function Area	Measure
L1.1.1	Support and contribute to initiatives which fosters and recognises leadership within our community.	GM, CG	Community, community groups.	Number of initiatives supported.	L1.1.1.1	Continue Council's involvement with recognising community leadership.	All	Number of initiatives and programs implemented.

CSP Goal 16: We make and implement informed decisions with trustworthiness, integrity and probity

CSP L2.1 – Use expert, cultural, scientific and local knowledge to inform our decision-making and consultation.

CSP L2.2 – Proactively communicate our decisions, and the processes to reach them, to relevant stakeholders.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	OP Action Item No.	2025-26 Action	Function Area	Measure
L.2.1.1	Employ quality engagement and communication tools and strategies, including Council's Community Engagement Strategy, which achieves increased community's participation in decision making.	CPDE, CG	Community, community groups.	Implementation of evolved community engagement tools and methods.	L1.2.1.1	Evolve community engagement tools and methods to achieve increased community participation.	All	Number of initiatives and programs implemented.

L1: Stepping up to help

CSP Goal 16: We make and implement informed decisions with trustworthiness, integrity and probity

CSP L2.1 – Use expert, cultural, scientific and local knowledge to inform our decision-making and consultation.

CSP L2.2 – Proactively communicate our decisions, and the processes to reach them, to relevant stakeholders.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	OP Action Item No.	2025-26 Action	Function Area	Measure
L.2.1.1	Employ quality engagement and communication tools and strategies, including Council's Community Engagement Strategy, which achieves increased community's participation in decision making.	CPDE, CG	Community, community groups.	Implementation of evolved community engagement tools and methods.	L1.2.1.1	Evolve community engagement tools and methods to achieve increased community participation.	All	Number of initiatives and programs implemented.
L.2.1.2	Maintain compliance with best practice governance standards.	CG	Councillors, Council officers.	Governance practices comply with industry best practice (eg, Eight Elements of Good Governance).	L.2.1.2.1	Develop and implement an annual review of governance best practice advice, keeping Council up to date with industry standards.	CG	Annual review of governance guidance.
L.2.1.3	Deliver communication and marketing strategies which achieve brand building and maximises engagement with our community.	CPDE	Community	Number of publications in circulation each month in the LGA.	L.2.1.3.1	Implement annual review of communication strategy to increase engagement and communication with target groups.	CPDE	Number of engagement and communication to outreach ratio.

L2: Our ongoing improvement

CSP Goal 17: We adopt processes of ongoing improvement and learning in our endeavours

CSP L2.1 – Regularly identify and remove operational bottlenecks.

CSP L2.2 – Implement a continuous learning process: plan, act, reflect, learn, and re-plan.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	OP Action Item No.	2025-26 Action	Function Area	Measure
L2.1.1	Achieve organisational decision making which is strategic and not ad hoc.	CG	Councillors, Council officers	100% compliance with Integrated Planning and Reporting requirements.	L2.1.1.1	Ensure continuous learning process is applied to development and implementation of Council's IP&R and other policies/ strategies/programs etc.	CG	100% compliance with Integrated Planning and Reporting requirements.
L2.1.2	Achieve redundancy within our organisational structure and provide effective pathways for our people by successfully becoming a learning organisation.	CG	People & Culture business unit, Council officers.	Resourced annual training plan.	L2.1.2.1	Resource the Annual Training Plan which facilitates the successful delivery of commitments made in the Delivery Plan and Operational Plan.	CG	Annual training plan included in budget.
				Workforce plan completed.	L2.1.2.2	Complete actions/strategies contained in the workforce plan.	CG	Number of actions/ strategies from workforce management plan completed.
L2.1.3	Develop and adopt strategies including Customer Service Charter that positively influence the way we think and do business.	CS	Community	Develop customer focused procedures including Customer Service Charter, Complaint Handling Framework, Customer Response System.	L2.1.3.1	Develop customer focused procedures including; Customer Service Policy; Complaints Handling; Customer Response System so that our people and systems achieve closed loop/double loop learning.	CS	Relevant documentation and policies developed.
				Deliver long-term records management solution.	L2.1.3.2	Deliver a long term solution to records management.	CS	Records Management system implemented.

L2: Our ongoing improvement

CSP Goal 17: We adopt processes of ongoing improvement and learning in our endeavours								
CSP L2.1 – Regularly identify and remove operational bottlenecks. CSP L2.2 – Implement a continuous learning process: plan, act, reflect, learn, and re-plan.								
Action Item No.	Delivery Program Actions	Function Area	Partners	Measure	OP Action Item No.	2025-26 Action	Function Area	Measure
L2.2.1	Complete and adopt the Audit, Risk and Improvement Committee's (ARIC's) Strategic Four Year Plan.	CG	ARIC, OLG	ARIC Strategic Plan complete.	L2.1.2.1	In conjunction with ARIC and Council, develop and implement four year strategic plan.	CG	Strategic Plan adopted and program followed.
L2.2.2	Complete a Service Delivery Review program for the organisation.	CG	OLG	Four-year Service Delivery Review Program endorsed.	L2.2.2.1	Develop four-year Service Delivery Review Program.	CG	Adoption of four-year Service Delivery Review Program.
				Service reviews completed as per program.	L2.2.2.2	Complete service reviews as per four-year program.	ALL	Completion of relevant service review.

Section Four : Financial resourcing

Section 4.1: 2025-26 Highlights

Budget 2025-26

Budgeted Operations Result for 2025-26 **\$15,122**

Comprised of the following fund results

General Fund	(\$600,935)
Water Fund	\$214,664
Sewerage Fund	\$401,394

Net Non-Operational Expenditure for 2025-26 **\$9,565,608**

Comprised of the following fund results

General Fund	\$8,899,551
Water Fund	\$214,664
Sewerage Fund	\$451,394

OPERATIONAL PLAN HIGHLIGHTS

Roads – Operational (Maintenance) **\$1,957,850**

Urban Roads Maintenance	\$162,500
Sealed Rural Roads Maintenance	\$300,000
Unsealed Rural Roads Maintenance	\$720,000
Bridges Maintenance	\$25,000
Regional Roads Block Grant Maintenance	\$912,850

Roads – Non-Operational (Capital)	\$26,701,065
Urban Roads - Capital Renewal Program	\$150,000
Unsealed Rural Roads - Reconstruction program	\$200,000
Sealed Rural Local - Heavy Patch and Resealing program	\$150,000
Regional Roads - Capital Renewal Program	\$842,793
Sealed Roads Extension Program	\$760,000
Roads to Recovery – Local Roads Renewal	\$1,256,486
Regional Emergency Road Repair Fund	\$1,899,529
Tooraweenah Road - Extension of Sealed length	\$21,574,000
Radio communications network upgrades	\$200,000
 Water Supply – Non-Operational (Capital)	 \$1,196,250
Coonamble Mains Replacement Program	\$350,000
Coonamble Meter Replacement Program	\$50,000
Coonamble WTP – Refurbish sed lagoon	\$80,000
Coonamble - Reservoir Improvement Program	\$50,000
Mains Extension – Yarran St	\$100,000
Calga St – water service connection	\$30,000
Quambone Mains Replacement Program	\$200,000
Quambone – Reservoir Improvement Program	\$30,000
Quambone Meter Replacement Program	\$6,250
Gulargambone Mains Replacement Program	\$100,000
Gulargambone - Gulargambone Road Bore Shed Replacement	\$150,000
Gulargambone – Reservoir Improvement Program	\$35,000
Gulargambone Meter Replacement Program	\$15,000

Sewerage Supply Non-Operations (Capital)	\$868,300
Coonamble Mains Relining	\$100,000
Coonamble STP Step Building Improvements	\$20,000
Coonamble STP Equipment Renewal	\$30,000
Coonamble – Yarran Street mains extensions and service connections	\$75,000
Coonamble – main junction replacement program	\$50,000
SPS (minor pump stations excluding SPS 1 & 2) upgrades	\$50,000
Coonamble – Sewer Effluent Reuse facilities upgrade	\$108,000
Coonamble – Replace Tooloon St rising main	\$200,000
Calga st – Sewer service connections	\$50,000
Gulargambone Mains Relining	\$100,000
Gulargambone STP – Tertiary Ponds	\$50,000
Gulargambone STP – Equipment Renewal	\$35,000
Other Significant Non-Operational Planned Works	\$8,497,653
Information Technology - Hardware and digitisation of Council files	\$144,850
Coonamble Waste Depot – Depot Improvements	\$800,000
Levee Capital Works Program	\$410,000
Cemetery – Capital Improvement Program	\$78,600
Security Camera Upgrades	\$15,000
Housing Development – Yarran Street Subdivision	\$610,140
Plant Acquisitions	\$1,496,061
Renovations and Repairs – Council owned buildings	\$170,000
Coonamble Works Depot – Capital Improvement	\$647,512
Public Pools – Capital Renewal / Upgrade Program	\$100,000
Sportsground Upgrades	\$55,500
Garden Beds Main Streets – Capital Renewal	\$85,000
Aerodrome Upgrades – (including fencing)	\$417,300
Quarry – Fixed Plant Refurbishment / Upgrades	\$500,000
Coonamble CBD - Activation / Revitalisation Program	\$100,000
Coonamble Saleyard & Truck wash – Upgrades / Renewal of Facilities	\$92,690
Grant Program – Artesian Bathing Experience	\$2,675,000
Coonamble Shire – Mural Art Trail	\$100,000

Section 4.2: Financial Information

4.2.1 Revenue Policy and Statement of Charges to Apply to Rateable and Non-Rateable Properties

Council proposes to continue to levy ordinary rates using a structure comprising a minimum amount to which an ad valorem component is added. As per the provisions contained in the Local Government Act, Council is required to rate based on the land valuations provided by the NSW Land and Property information (LPI). Throughout the year Council is advised of changes to these valuations, should these changes affect the rateability of the land Council will amend the rates levied on a pro rata basis based on the information provided by the LPI.

It is proposed that the total amount collected for ordinary rates each year will take account of any approved increases advised by the Minister.

The level of charges to apply to domestic waste management are determined in accordance with the Reasonable Cost Guidelines issued by the Department of Local Government and are subject to independent audit by Council's auditors. It is proposed that this approach will continue for future years.

The attached table shows the rates and charges for the 2025-26 financial year (General Rate Income at 4.7%).



4.2.1.1 Rating Levels (4.7% increase)

Rate Code	Ordinary Category	2024-2025			2024-25		
		Min.\$	Cents in \$	Estimated Yield (\$)	Min.\$	Cents in \$	Estimated Yield (\$)
1	Ordinary - Coonamble	545	1.463	606,559	570	1.5505	635,831
2	Ordinary – Gulargambone	545	1.041	98,645	570	1.088	103,170
3	Ordinary - Village	535	1.318	66,340	560	1.377	69,440
5	Farmland	435	0.2387	4,338,645	455	0.2507	4,554,407
7	Small Rural Holdings	565	0.721	166,124	590	0.7806	174,064
10	Rural Residential	535	0.618	83,367	560	0.634	87,445
15	Business	590	2.060	215,680	620	2.060	225,945
	Total Ordinary			5,575,360			5,850,302

Increases in Minimums Ordinary						
	2024-25	2024-25	Changes (\$)	No of Assess on Min	Total Assess	% min
Ordinary	545	570	25	773	1,028	75%
Gulargambone Ordinary	545	570	25	181	181	100%
Village Ordinary	535	560	25	124	124	100%
Farmland	435	455	20	71	805	9%
Small Rural Holdings	565	590	25	24	93	26%
Rural Residential	535	560	25	66	121	55%
Business	590	620	30	101	209	48%
Total				1,340	2,561	

Based on Valuations Received to April 2025

Statement of 2025-26 Charges to be Levied

4.2.1.2 Water and Sewer Pricing Structure (a) Water Supply Charges

Council has adopted a two-part tariff with water, an access charge and a usage charge based on consumer usage of water. The water billing year operates on a financial year basis i.e. from 1 July to 30 June.

The State Government, in recent years, has required NSW water utilities to move to best practice pricing structures for the management of water supply and sewerage businesses.

Best practice water pricing involves a two-part tariff, or inclining block tariff with NO water allowance, no land-based charges and appropriate charges for non-residential customers.

Council has implemented best practice pricing, required by the Government, as a prerequisite to gain access to any future grant funding opportunities.

Essentially, for Council, the issues are:

- Selection of an appropriate pricing option; and
- Impact of the pricing policy on customers and consumption behaviour.

In determining its pricing structure and its pay for use model, Council considered the following circumstances:

- Distribution of costs equitably among consumers and the elimination of cross subsidies.
- Efficient water use by consumers.
- Environmental protection and sustainability of natural resources
- Compliance with Government regulation.

Council has adopted an inclining block tariff for 2025-26 as shown in the following table:

2025-26 Water Charges:

Town/Village	Access Charge (\$) 20mm	Usage Charge – 1 st Tier (\$/kl)	2 nd Tier Pricing Limit (kl)	Usage Charge 2 nd Tier (\$/kl)	Est. Yield (\$)
Coonamble	460	\$1.70	450	\$2.60	1,032,490
Gulargambone	540	\$1.30	450	\$2.00	90,730
Quambone	540	\$1.60	430	\$2.60	20,560

The Access Charges as above are for 20mm services, the charges below allow for the size of the water meters as required by best practice pricing. The resulting charges are shown in the table below:

2025-26 Access Charges:

Item	Coonamble (\$)	Gulargambone (\$)	Quambone (\$)
Access charge (20mm meter)	460	540	540
Access charge (25mm meter)	720	850	850
Access charge (40mm meter)	1,840	2,160	2,160
Access charge (50mm meter)	2,875	3,375	3,375
Access charge (75mm meter)	6,468	7,590	7,590
Access charge (100mm meter)	11,500	13,500	13,500

Statement of 2025-26 Charges to be Levied

4.2.1.2 Water and Sewer Pricing Structure

(b) Sewer Charges

Council has adopted a usage charge applicable to residential and commercial use – there is no land value-based charge.

2024-25 Residential Sewer Charges

Town/Village	Annual Domestic Charge (\$)	Estimated Yield (\$)
Coonamble Residential	890	871,310
Gulargambone Residential	890	159,310
Coonamble – Flats	690	68,310
Gulargambone – Flats	810	10,530

2025-26 Non-Residential Sewer Charges:

The sewer charge for non-residential customers is not less than that of residential customers – a minimum charge of \$890 for Coonamble and Gulargambone. Non-residential services are also subject to sewer discharge factor (usage charge) related to water consumption

The treatment charge per kilolitre is 410 cents for both Coonamble and Gulargambone.



Statement of 2025-26 Charges to be Levied

4.2.1.3 Waste Pricing Structure

(a) Domestic Waste Management Charge – (per service)

2025-26 Domestic Waste Management Charge (per service)

Particulars	2024-25 Charge \$	2025-26 Charge \$	Difference \$	Estimated Yield \$	No of Services
Coonamble	460.00	550.00	90.00	590,150	1,073
Coonamble – additional service	260.00	310.00	50.00	34,720	112
Gulargambone	460.00	550.00	90.00	97,350	177
Gulargambone – additional service	260.00	310.00	50.00	4,030	13
Quambone	460.00	550.00	90.00	23,650	43
Quambone – additional service	260.00	310.00	50.00	1,860	6
Coonamble/Vacant Land	90.00	110.00	20.00	10,560	96
Gulargambone/ Vacant Land	90.00	110.00	20.00	2,860	26
Quambone/Vacant Land	90.00	110.00	20.00	3,960	36
Coonamble Commercial	460.00	550.00	90.00	94,600	172
Gulargambone Commercial	460.00	550.00	90.00	20,900	38
Quambone Commercial	460.00	550.00	90.00	3,180	6
Rural Waste Management Charge	45.00	45.00	45.00	36,090	802
Total Garbage				923,910	2,719

The above charges are for a single weekly per annum service

(b) Commercial Waste Management Charge – (per service)

Coonamble	\$550 service
Coonamble – (Biweekly Service)	\$860 service
Gulargambone	\$550 service
Quambone	\$550 service

Statement of 2025-26 Charges to be Levied

4.2.1.4 Overdue Rate Charge

(a) Maximum Rate of Interest Payable on Overdue Rates and Charges

2025-26 Maximum Rate of Interest Payable on Overdue Rates and Charges

In accordance with section 566(3) of the Local Government Act 1993, the maximum rate of interest payable on overdue rates and charges for the period 1 July 2025 to 30 June 2026 (inclusive) will be 10.50% per annum.

2.1.5 Statement of Borrowings

Council borrows funds to provide infrastructure requirements and community assets which are not able to be funded out of normal revenue sources. The loans are based on periods which represent the economic life of the facility or asset or a reasonable fixed term, whichever is the lesser.

Loans are raised by Council from banks or other recognised financial institutions and secured by a mortgage deed over the revenue of the Council.

Loan	Principal	Principal	Principal	Interest
Purpose	O/Stand	O/Stand	Repaid	Payable
	30/06/2025	30/06/2026	2025-26	2025-26
General Fund				
Infrastructure (Fixed)	\$353,239	\$301,913	\$ 51,327	\$ 18,394
Sewerage Fund				
Nil	-	-	-	-
Water Fund				
Nil	-	-	-	-

The background of the slide is a photograph of a field of yellow wildflowers, possibly Black-eyed Susans, with green foliage. The sky is a clear blue with some light, wispy clouds. The text is overlaid on the upper half of the image.

Operational Plan Budget 2025-26

COONAMBLE SHIRE OPERATIONAL PLAN BUDGET SUMMARY- 2025-26

Operational Plan Budget Summary	Operational Expenditure			Operational Revenues			Budget Summary Total		
	Actual	Planned	Estimated	Actual	Planned	Estimated	2023/24	2024/25	2025/26
	2023/24	2024/25	2025/26	2023/24	2024/25	2025/26			
Functions of Council									
<i>Administration & Governance</i>	4,823,405	6,907,676	6,041,829	10,910,340	7,968,823	11,747,203	6,086,935	1,061,148	5,705,374
<i>Public Order & Safety</i>	1,101,437	1,120,394	1,108,714	555,377	560,180	570,474	(546,060)	(560,214)	(538,240)
<i>Health</i>	433,251	677,993	878,000	17,464	139,948	211,775	(415,787)	(538,045)	(666,225)
<i>Environment</i>	1,724,460	2,172,891	2,339,405	683,012	1,271,072	1,551,863	(1,041,448)	(901,819)	(787,542)
<i>Community Services & Education</i>	833,482	750,196	410,064	675,829	499,824	20,000	(157,653)	(250,372)	(390,064)
<i>Housing & Comm. Amenities</i>	684,787	602,482	637,070	301,593	223,640	202,670	(383,194)	(378,842)	(434,400)
<i>Water Supplies</i>	1,668,496	2,406,052	2,208,482	2,118,105	2,293,774	2,423,146	449,609	(112,278)	214,664
<i>Sewerage Services</i>	1,226,187	1,093,942	1,124,673	1,450,516	1,378,355	1,526,067	224,329	284,413	401,394
<i>Recreation & Culture</i>	2,583,985	2,745,443	2,935,273	231,099	165,374	143,350	(2,352,886)	(2,580,069)	(2,791,923)
<i>Mining, Manufacturing & Const.</i>	4,468,379	3,036,159	2,917,122	4,074,526	3,172,247	3,783,772	(393,853)	136,088	866,651
<i>Transport & Communication</i>	10,186,733	11,162,948	10,596,685	15,431,011	11,568,623	10,102,088	5,244,278	405,675	(494,597)
<i>Economic Services</i>	1,223,425	1,643,212	1,505,064	339,325	589,430	435,095	(884,100)	(1,053,782)	(1,069,969)
All Funds Operating Totals	30,958,027	34,319,387	32,702,381	36,788,197	29,831,290	32,717,503	5,830,170	(4,488,096)	15,122

Budget Summary		2024/2025	2025/26
Operating Result		(4,488,096)	15,122
Add Back Non Cash Items:			
Depreciation		7,118,727	7,742,841
Provision for Bad and Doubtful Debts			
Amount Available for Non Operating Items		2,630,631	7,757,963
Non Operating Result (By Fund and Type)			
General Fund			
Non Operating Income		36,172,381	29,124,230
Loan Repayment		48,663	51,327
Capital Expenditure		37,094,620	37,972,454
General Fund Total		970,902	8,899,551
Water Fund			
Non Operating Income		966,713	981,586
Loan Repayments		0	0
Capital Expenditure		854,435	1,196,250
Water Fund Total		(112,278)	214,664
Sewerage Fund			
Non Operating Income		2,601,521	416,606
Loan Repayments		0	0
Capital Expenditure		2,771,812	868,000
Sewerage Fund Total		170,291	451,394
Total Non Operating Expenditure		1,028,915	9,565,608
Position after Non Operating Expenditure		1,601,716	(1,807,645)

EXPENDITURE	Original Estimate 2024/25	Planned 2024/25	YTD Actual 31/03	Estimated 2025/26	Estimated 2026/27	Estimated 2027/28	Estimated 2028/2029	INCOME	Original Estimate 2024/25	Planned 2024/25	YTD Actual 31/03	Estimated 2025/26	Estimated 2026/27	Estimated 2027/28	Estimated 2028/2029
ADMINISTRATION															
General Purpose Revenues								General Purpose Revenues							
								Ordinary Rates - Farmland	4,338,645	4,338,114	4,338,114	4,554,407	4,668,260	4,784,960	5,167,750
								Ordinary Rates - Residential	705,203	704,250	704,250	739,002	757,470	776,400	838,510
								Ordinary Rates - Business	215,680	217,375	217,375	225,945	231,590	237,370	256,350
								Ordinary Rates - Small Rural Holdings	166,124	163,534	163,534	174,064	178,410	182,870	197,490
								Ordinary Rates - Rural Residential	83,367	83,697	83,697	87,444	89,630	91,870	99,210
								Ordinary Rates - Villages	66,340	66,340	66,340	69,440	71,170	72,940	78,770
								Pensioner Rates Abandoned	(41,050)	(36,504)	(36,504)	(36,281)	(36,600)	(36,900)	(37,200)
								Extra Charges on Ordinary Rates	43,620	51,620	43,139	52,749	50,100	47,500	45,100
								Grants Op (State)-Pens Rates Subsidy	22,165	20,006	20,006	19,995	20,100	20,300	20,500
								Financial Assistance Grant - General Component	3,928,880	623,352	467,514	4,232,011	4,312,410	4,394,340	4,477,830
General Purpose Revenues Total	0	0	0	0	0	0	0	General Purpose Revenues Total	9,528,974	6,231,784	6,067,465	10,118,776	10,342,540	10,571,650	11,144,310
Governance								Civic Activities							
Civic Activities								Other Grants - Australia Day Grant	20,000	15,000	12,000	10,000	0	0	0
Other Civic Expenses - Australia Day	20,000	33,000	32,427	20,000	20,500	21,020	21,550								
Other Civic Expenses - Christmas Carnival	27,000	25,326	25,326	25,000	25,630	26,280	26,940								
Other Civic Expenses - Anzac Day	3,000	3,000	0	3,000	3,080	3,160	3,240								
Other Civic Expenses - Flags and Banners	2,730	2,730	542	2,000	2,050	2,110	2,170								
Contributions and Donations															
- Mayoral Donation Allocation	5,000	5,000	250	5,000	5,000	5,000	5,000								
- Sponsorship - Coonamble Show Society	5,000	5,000	5,000	5,000	5,000	5,000	5,000								
- Sponsorship - Fishers Ghost	3,000	3,000	3,000	3,000	3,500	3,500	3,500								
- Sponsorship - Coonamble Rodeo Assoc.	12,000	12,000	12,000	12,000	12,000	12,000	12,000								
- Coonamble CWA Rates	1,100	1,100	1,100	1,100	1,100	1,100	1,100								
-Sponsorship - Coonamble Greyhounds	3,000	3,000	3,000	3,000	3,000	3,000	3,000								
-Sponsorship - Coonamble Challenge	2,000	2,000	2,000	2,000	2,000	2,000	2,000								
-Pre-approved minor donations	1,500	1,500	750	1,500	1,500	1,500	1,500								
- Unallocated Donations	43,500	43,626	12,126	43,500	41,900	41,900	41,900								
Councillors & Governance															
Councillors Training Expenses	15,000	14,820	10,344	15,000	15,380	15,770	16,170	Mayor Lease Back Vehicle Income	2,745	661	661	0	0	0	0
Governance - Other - Webcasting	820	2,000	1,467	2,000	2,050	2,110	2,170								
Election Expenses	47,580	44,380	0	5,000	0	0	0								
Mayoral Fees	23,650	20,768	15,138	21,391	21,930	22,480	23,050								
Mayoral Travel & Subsistence Exps	1,000	1,000	683	1,000	1,030	1,060	1,090								
Councillors Fees	112,165	105,854	78,078	109,030	111,760	114,560	117,430								
Cncrls Travel & Subsistence Exps	11,000	11,000	7,674	11,000	11,280	11,570	11,860								
Delegates Expenses	17,600	17,600	5,064	14,500	14,870	15,250	15,640								
Subscriptions & Membership Exps	32,295	32,755	32,755	34,100	34,960	35,840	36,740								
Membership fee - FWJO	12,000	12,000	373	12,500	12,820	13,150	13,480								
Goverance - Contract Services	20,000	20,000	8,090	15,000	15,380	15,770	16,170								
Councillor Other Expenses	0	24,596	3,596	2,000	2,050	2,110	2,170								
Governance Total =	421,940	447,055	260,783	368,621	369,770	377,240	384,870	Governance Total =	22,745	15,661	12,661	10,000	0	0	0

EXPENDITURE	Original Estimate 2024/25	Planned 2024/25	YTD Actual 31/03	Estimated 2025/26	Estimated 2026/27	Estimated 2027/28	Estimated 2028/2029	INCOME	Original Estimate 2024/25	Planned 2024/25	YTD Actual 31/03	Estimated 2025/26	Estimated 2026/27	Estimated 2027/28	Estimated 2028/2029
ADMINISTRATION															
Corporate Services Support								Corporate Services Support							
Corp Services Salaries & Allowances	2,587,346	2,312,346	1,671,840	2,883,450	3,128,592	3,206,810	3,286,990	Certificates - Sec 603	12,066	11,466	9,402	12,000	12,300	12,610	12,930
Misc Costs - Corporate Support Staff - Housing	50,300	70,710	53,030	35,300	36,190	37,100	38,030	Sundry Sales & Services	6,500	29,360	26,249	6,500	6,670	6,840	7,020
Staff Travelling Expenses	90,000	90,000	60,880	85,000	87,130	89,310	91,550	Refund of Expenses	10,000	2,000	0	5,000	5,000	5,000	5,000
Staff Development - Other	20,000	20,000	2,728	20,400	20,910	21,440	21,980	Legal Costs Recovered	66,150	56,150	33,315	70,000	71,750	73,550	75,390
Bank Fees & Charges	23,979	26,479	19,832	25,000	25,630	26,280	26,940	Grants - A Fresh Start Traineeship	0	0	0	65,150	67,105	69,120	71,195
Administration Legal Expenses	186,624	176,624	83,322	150,000	113,750	116,600	119,520								
Legal Expenses - Code of Conduct	40,000	45,000	30,968	40,000	41,000	42,030	43,090								
Admin Telephone & Comms Charges	23,345	26,345	18,236	27,400	28,090	28,800	29,520								
Administration - Rates & Charges	3,580	7,580	5,060	8,000	8,200	8,410	8,630								
Misc. Administration Expenses GST	40,100	39,907	7,806	40,000	41,000	42,030	43,090								
Advertising Expenses	18,360	24,360	18,086	15,000	15,380	15,770	16,170								
Printing & Stationery	32,960	26,960	16,440	47,785	48,980	50,210	51,470								
Postage Charges	23,825	20,825	11,883	5,000	5,130	5,260	5,400								
Admin Subscriptions & Membership	32,035	32,035	27,489	33,300	34,140	35,000	35,880								
Valuation Fees	25,890	26,083	26,083	27,100	27,780	28,480	29,200								
Special Project - Sale of Land	0	0	0	235,000	0	0	164,500	Legal Costs Recovered	0	0	0	175,000	0	0	123,375
Corporate Services Support - continued								Corporate Services Support - continued							
External Audit Fees	80,000	80,000	7,342	90,500	92,770	95,090	97,470								
Internal Audit Costs	90,000	40,000	4,680	90,000	92,250	94,560	96,930								
Governance and Risk Salaries & Allowances	357,080	322,080	231,333	353,452	362,290	371,350	380,640								
Misc Costs - Housing Subsidy	10,400	5,200	3,900	10,400	10,660	10,930	11,210								
Other Admin - Contract Services	116,000	231,000	198,285	50,000	15,000	15,200	15,400								
Procument Guided Buying	50,000	76,000	76,000	25,000	50,000	50,000	50,000								
Bad & Doubtful Debts Expense	25,000	25,000	0	25,000	25,000	25,000	25,000								
Insurance								Insurance							
Administration Insurance Premiums	308,678	288,678	287,306	310,290	318,050	326,010	334,170	Administration Sundry Income	41,438	25,438	24,987	40,000	41,000	42,030	43,090
Administration Buildings & Grounds								Administration Buildings & Grounds							
Council Offices Insurances	44,855	42,809	42,809	46,234	47,390	48,580	49,800								
Council Offices Electricity	11,770	10,770	6,944	11,440	11,730	12,030	12,340								
Council Offices Repairs & Mntce	67,580	67,580	46,745	68,400	62,610	64,180	65,790								
Information Technology								Information Technology							
IT - Office Equipment Maintenance	33,638	33,638	28,334	35,000	35,880	36,780	37,700								
IT - Cyber Security	33,148	23,148	11,558	25,000	25,630	25,630	26,280								
IT - Contract Services	2,000	8,240	6,717	17,000	17,430	17,870	18,320								
IT - Software Licences & Renewals	145,292	185,292	182,839	200,000	205,000	210,130	215,390								
IT - Website Expenses	3,000	3,000	2,515	3,000	3,080	3,160	3,240								
Asset Management								Asset Management							
Asset Management Salaries	333,909	192,909	134,545	272,785	412,380	422,690	433,260								
Asset - Subs & Membership	15,000	15,600	15,600	16,200	16,610	17,030	17,460								
Asset Management Improvement Program	70,000	70,000	9,984	30,000	25,000	50,000	50,000								
Asset - Misc Expenses	5,000	5,000	0	5,000	5,130	5,260	5,400								
GIS General Expenses	5,000	5,000	0	15,000	15,380	15,770	16,170								
Interest								Interest							
Interest Expenses	21,736	21,736	10,881	18,394	7,391	6,335	5,130	Interest on Investments	894,800	794,800	469,562	880,237	902,250	924,810	947,940
Interest on Overdraft	510	510	256	650	500	500	500								
Corporate Support Total =	5,027,940	4,698,444	3,362,256	5,396,480	5,519,063	5,677,615	5,979,560	Corporate Support Total =	1,030,953	919,213	563,515	1,253,887	1,106,075	1,133,960	1,285,940

EXPENDITURE	Original Estimate 2024/25	Planned 2024/25	YTD Actual 31/03	Estimated 2025/26	Estimated 2026/27	Estimated 2027/28	Estimated 2028/2029	INCOME	Original Estimate 2024/25	Planned 2024/25	YTD Actual 31/03	Estimated 2025/26	Estimated 2026/27	Estimated 2027/28	Estimated 2028/2029
ADMINISTRATION															
Engineering Technical Support								Engineering Technical Support							
Engineering Staff Salaries	1,096,515	1,096,515	780,798	988,887	1,076,090	1,103,000	1,130,580								
Misc Costs - Engineering Staff - Housing	62,400	62,400	42,400	62,400	68,960	70,690	72,460								
Engineering Staff Travel Expenses	101,425	141,425	108,706	105,000	107,630	110,330	113,090								
Eng Supervision Telephone Expenses	3,815	7,915	5,902	8,200	8,410	8,630	8,850								
Engineering Printing & Stationery	13,135	19,135	14,489	13,135	13,470	13,810	14,160								
Engineering Office Sundry Expenses	5,255	5,255	3,882	5,255	5,390	5,530	5,670								
Engineering Equipment Mntce	10,200	7,200	4,673	10,200	10,460	10,730	11,000								
Engineering Subs & Memberships	38,870	19,870	17,520	40,425	41,440	42,480	43,550								
Engineering - Contract Services	298,660	298,660	153,197	80,000	82,000	(20,950)	(96,480)	Grant Funds - Flood Damage Funding	289,960	289,960	81,525	0	0	(105,000)	(182,630)
Software Licences & Renewals	21,130	40,130	39,289	21,975	22,530	23,100	23,680								
Stores & Procurement								Stores & Procurement							
Storekeeper Salaries and Wages	253,373	133,373	99,092	140,836	144,360	147,970	151,670	Sale of Surplus Materials	4,000	1,000	0	5,000	5,130	5,260	5,400
Depot Insurances	15,280	14,622	14,622	15,800	16,200	16,610	17,030								
Depot Electricity Charges	12,125	14,125	10,241	15,700	16,100	16,510	16,930								
Depot Telephone & Comms Charges	2,535	2,535	1,800	2,636	2,710	2,780	2,850								
Depot Rates & User Charges	4,820	4,820	3,701	5,100	5,230	5,370	5,510								
Depot Sundry Expenses	10,000	7,500	1,418	5,000	5,130	5,260	5,400								
Depot Operating Expenses	25,000	22,500	17,707	26,000	26,650	27,320	28,010								
Depot Maintenance Expenses	45,550	45,550	27,729	30,550	31,320	32,110	32,920								
Depot Cleaning Expenses	10,000	11,500	8,036	10,000	10,250	10,510	10,780								
Depot Stores Unaccounted for	2,000	2,000	779	2,000	2,000	2,000	2,000								
Engineering & Works Total =	2,032,088	1,957,030	1,355,981	1,589,099	1,696,330	1,633,790	1,599,660	Engineering & Works Total =	293,960	290,960	81,525	5,000	5,130	(99,740)	(177,230)
Clearing Accounts															
Workforce Operations								Workforce Operations							
Corp Services Leave Entitlements	1,577,201	1,227,201	808,548	1,513,937	1,881,790	1,928,840	1,977,070	Contributions to Leave Entitlements	10,000	2,500	1,419	10,000	0	0	0
Corp Services Public Holidays	382,690	382,690	175,818	351,272	430,060	440,820	451,850	Grants Operating - Staff Traineeship	500	500	0	0	6,000	6,000	6,000
Other Miscellaneous Staff Exps	128,845	136,845	61,788	100,000	102,500	105,070	107,700	Contributions to Functions	0	9,273	9,048	2,000	0	100	100
Employee Superannuation	1,209,385	1,209,385	850,949	1,119,485	1,347,480	1,381,170	1,415,700	Grants - A Fresh Start Traineeship	0			64,195	66,120	68,105	70,150
Fringe Benefits Tax	70,000	70,000	51,521	70,000	71,750	73,550	75,390								
Staff Training & Development	237,500	317,500	265,117	313,965	321,820	329,870	338,120								
Staff Recruitment Expenses	80,000	72,000	21,272	40,000	36,000	31,900	27,700	Employee Vehicle - Lease Back Income	9,435	18,435	15,286	15,000	15,380	15,770	16,170
General Safety Expenses	40,860	40,860	26,350	40,860	21,890	17,440	12,880	Sundry Income - Jury Service	750	750	0	750	750	750	750
Workers Compensation Insurance	369,741	640,063	488,501	516,071	528,980	542,210	555,770								
Extra Clerical Assistance	5,000	5,000	0	5,000	5,000	5,000	5,000								
Advertising - HR	25,000	15,000	4,037	15,000	15,380	15,770	16,170								
Printing and Stationery - HR	4,500	6,000	3,129	4,680	4,800	4,920	5,050								
Subscriptions and Memberships - HR	14,500	14,500	9,376	15,080	15,460	15,850	16,250								
Salaries & Allowances NEI	492,355	612,355	465,846	641,389	657,430	673,870	690,720								
WHS Other Expenses	266,723	266,723	123,256	120,000	123,000	126,080	129,240								
Organisational Change Costs	40,000	40,000	22,295	40,000	40,000	40,000	40,000								
Less - Contributions from Works															
Oncost Recoveries	(4,220,526)	(4,370,526)	(3,310,285)	(4,975,506)	(5,099,900)	(5,227,400)	(5,358,100)								
Training Contributions	(52,630)	(52,630)	(39,473)	(52,630)	(54,000)	(55,400)	(56,800)								
Employment Overheads Total =	671,144	632,966	28,046	(121,397)	449,440	449,560	449,710	Employment Overheads Total =	20,685	31,458	25,753	91,945	88,250	90,725	93,170

EXPENDITURE	Original Estimate 2024/25	Planned 2024/25	YTD Actual 31/03	Estimated 2025/26	Estimated 2026/27	Estimated 2027/28	Estimated 2028/2029	INCOME	Original Estimate 2024/25	Planned 2024/25	YTD Actual 31/03	Estimated 2025/26	Estimated 2026/27	Estimated 2027/28	Estimated 2028/2029
ADMINISTRATION															
Plant Operations								Plant Operations							
Plant Running Expenses	1,886,635	2,286,635	1,749,251	2,140,945	2,194,470	2,249,340	2,305,580	Diesel Fuel Rebate Tax Credits	132,298	82,298	58,298	85,000	39,130	40,110	41,120
Plant Hire Income Charged to Works	(3,342,110)	(4,667,110)	(3,838,957)	(4,853,640)	(4,974,990)	(5,099,370)	(5,226,860)	Sundry Plant Income	3,000	3,000	584	3,000	3,080	3,160	3,240
Small Plant & Tools Expenses	22,588	22,588	7,875	22,600	23,170	23,750	24,350	Insurance Claims proceeds - Council Plant	0	304,000	302,412	0	0	0	0
								Grants - A Fresh Start Traineeship	0	0	0	77,095	79,410	81,790	84,245
Workshop Operations															
Workshop Salaries and Wages	27,444	31,444	25,814	33,685	34,600	35,500	36,400								
Workshop Other Expenses	20,000	20,000	18,041	20,000	15,000	15,400	15,800								
								Private Works Sundry Income	2,500	2,500	0	2,500	2,500	2,500	2,500
Plant Running Expenses Total =	(1,385,443)	(2,306,443)	(2,037,976)	(2,636,410)	(2,707,750)	(2,775,380)	(2,844,730)	Plant Running Expenses Total	137,798	391,798	361,294	167,595	124,120	127,560	131,105
Disposal of Council Assets								Disposal of Council Assets							
Net Loss on Disposal of Assets - Land	0	0	0	0	0	0	0	Net Profit on Disposal of Assets - Land	0	87,949	87,949	0	0	0	0
Net Loss on Disposal of Assets - Building	0	0	0	0	0	0	0	Net Profit on Disposal of Assets - Building	0	0	0	0	0	0	0
Net Loss on Disposal of Assets - Plant & Fleet	0	0	0	0	0	0	0	Net Profit on Disposal of Assets - Plant & Fleet	0	0	0	100,000	87,500	89,690	91,940
Disposal of Council Assets Total =	0	0	0	0	0	0	0	Disposal of Council Assets Total	0	87,949	87,949	100,000	87,500	89,690	91,940
Administration - Depreciation															
Depn - Admin Vehicles	34,095	68,370	51,278	64,020	34,095	34,095	34,095								
Depn - Admin Office Equipment	47,239	47,239	35,429	32,000	47,239	47,239	47,239								
Depn - Admin Buildings	22,890	22,890	17,168	78,600	22,890	22,890	22,890								
Depn - Engineering Vehicles	877,269	1,295,906	973,899	1,214,516	1,226,670	1,238,940	1,251,330								
Depn - Depot Buildings	43,031	43,031	32,273	53,300	43,031	43,031	43,031								
Depn - Depot Other Structures	1,188	1,188	891	3,000	1,188	1,188	1,188								
Administration - Depreciation Total	1,025,712	1,478,624	1,110,938	1,445,436	1,375,113	1,387,383	1,399,773								
ADMINISTRATION TOTAL	7,793,381	6,907,676	4,080,028	6,041,829	6,701,966	6,750,208	6,968,843	ADMINISTRATION TOTAL	11,035,115	7,968,823	7,200,162	11,747,203	11,753,615	11,913,845	12,569,235

EXPENDITURE	Original Estimate 2024/25	Planned 2024/25	YTD 31/03	Estimated 2025/26	Estimated 2026/27	Estimated 2027/28	Estimated 2028/2029	INCOME	Original Estimate 2024/25	Planned 2024/25	YTD 31/03	Estimated 2025/26	Estimated 2026/27	Estimated 2027/28	Estimated 2028/2029
PUBLIC ORDER & SAFETY															
Fire Services								Fire Services							
Cont. to Fire Board	28,693	28,693	20,922	30,402	31,020	31,650	32,290								
Rural Fire Services															
Coonamble Shire Contributions (Zone)	174,307	174,307	124,919	176,574	180,990	185,520	190,160								
Other Member Contributions	551,975	551,975	395,575	559,149	573,130	587,460	602,150	Other Revenue - Member Contribu	551,975	551,975	395,575	559,149	573,130	587,460	602,150
RFS Non Reimbursables	29,685	35,685	27,293	29,685	41,000	41,000	41,000	Private Works Income Hazard Rec	100,000	0	0	0	41,000	0	0
Private Works Hazard Reduction	100,000	0	0	0	0	0	0								
Fire Protection Total =	884,659	790,659	568,709	795,810	826,140	845,630	865,600	Fire Protection Total =	651,975	551,975	395,575	559,149	614,130	587,460	602,150
Emergency Services								Emergency Services							
Contributions to Emergency Services	18,427	18,427	10,248	11,790	12,030	12,280	12,530								
SES Operating Expenses	24,222	21,222	4,601	12,000	12,240	12,490	12,740								
SES Building Exp	5,000	6,500	1,990	5,000	5,100	5,210	5,320								
Emergency Services Total =	47,649	46,149	16,839	28,790	29,370	29,980	30,590	Emergency Services Total =	0	0	0	0	0	0	0
Animal and Regulatory Control Services								Animal Control Services							
Animal Control Ranger Salaries	73,490	69,990	52,973	78,774	83,750	85,850	88,000	Animal Regulatory Fees & Fines	10,745	5,080	3,811	5,000	5,100	5,200	5,300
Animal Control Telephone Expenses	1,200	1,200	834	1,272	1,300	1,330	1,360	Impounding Fees & Charges	5,500	2,000	1,015	5,500	5,610	5,720	5,830
Other Animal General Expenses	5,000	40,000	12,585	15,000	15,300	15,610	15,930	Animal Control - Sundry Sales	825	1,125	832	825	850	870	890
Impounding & Pound Expenses	60,405	75,405	56,360	60,405	61,920	63,470	65,060								
Desexing program	10,000	8,000	2,037	10,000	10,250	10,510	10,780								
Animal Welfare Program	6,500	6,500	4,184	6,500	6,670	6,840	7,020								
Animal and Regulatory Control Total =	156,595	201,095	128,973	171,951	179,190	183,610	188,150	Animal Control Total =	17,070	8,205	5,658	11,325	11,560	11,790	12,020
Other Public Order & Safety															
Security Cameras Insurance	1,772	1,718	1,718	1,855	1,900	1,940	1,980								
Security Camera Electricity Charges	779	1,435	1,085	1,248	1,280	1,310	1,340								
Security Cameras Repairs & Mntce	8,240	7,638	4,937	8,240	8,410	8,580	8,760								
Other Public Order & Safety	10,791	10,791	7,740	11,343	11,590	11,830	12,080	Other Public Order & Safety	0	0	0	0	0	0	0
Public Order & Safety - Depreciation															
Depn - Plant & Equipment	2,090	0	0	12,620	12,750	12,880	13,010								
Depn - Buildings Specialised	71,700	71,700	53,775	88,200	61,719	61,719	61,719								
Public Order & Safety - Depreciation	73,790	71,700	53,775	100,820	74,469	74,599	74,729								
PUBLIC ORDER & SAFETY TOTAL	1,173,484	1,120,394	776,036	1,108,714	1,120,759	1,145,649	1,171,149	PUBLIC ORDER & SAFETY	669,045	560,180	401,233	570,474	625,690	599,250	614,170

EXPENDITURE	Original Estimate 2024/25	Planned 2024/25	YTD 31/03	Estimated 2025/26	Estimated 2026/27	Estimated 2027/28	Estimated 2028/2029	INCOME	Original Estimate 2024/25	Planned 2024/25	YTD 31/03	Estimated 2025/26	Estimated 2026/27	Estimated 2027/28	Estimated 2028/2029
HEALTH REGULATORY AND PLANNING SERVICES															
Health Administration								Health Administration							
Health Salaries & Allowances	320,268	265,880	199,407	436,431	447,400	458,600	470,100	Health Licences & Inspection Fees	8,500	2,500	1,370	8,500	8,720	8,940	9,170
Housing Subsidy - Health	10,400	5,200	3,900	10,400	10,400	10,400	10,400	Grants - A Fresh Start Traineeship	0	0	0	73,575	75,780	78,055	80,395
Health Staff Travelling Expenses	10,200	15,700	12,123	12,500	12,740	12,990	13,240								
Health Sundry Expenses	5,000	5,000	1,836	5,000	5,130	5,260	5,400								
Health Services Contract Staff	156,000	181,000	113,820	140,000	143,500	147,090	150,770								
Grant Program - Mosquito Man Plan	0	13,948	1,349	0	0	0	0	Mosquito Management Plan - Grant	0	13,948	1,349	0	0	0	0
Admin. & Inspection Total	501,868	486,728	332,435	604,331	619,170	634,340	649,910	Admin. & Inspection Total	8,500	16,448	2,719	82,075	84,500	86,995	89,565
Regulatory Administration								Regulatory Administration							
Regulatory Control Salaries	90,450	35,450	27,261	110,254	116,020	118,930	121,910	Regulatory Fees and Fines	5,000	2,000	0	5,000	5,100	5,200	5,300
Regulatory Control Telephone Expenses	1,200	600	0	1,200	4,230	4,340	4,450								
Other Regulatory Control General Expens	2,000	3,000	2,487	2,000	5,050	5,180	5,310								
Impounding Expenses	22,615	7,615	540	22,615	26,190	26,850	27,530								
Council Order - Derelict Buildings	0	105,000	0	50,000	50,000	50,000	51,250								
Regulatory Total =	116,265	151,665	30,288	186,069	201,490	205,300	210,450	Animal Control Total =	5,000	2,000	0	5,000	5,100	5,200	5,300
Town Planning								Town Planning							
Town Planning - Contract Services	110,600	20,600	0	70,600	72,010	73,450	74,910	Development Application Fees	70,500	70,500	56,816	65,000	66,630	68,300	70,010
Town Planning Legal Expenses	10,000	8,000	0	10,000	10,200	10,400	10,600	Subdivision Fees	1,000	1,000	414	1,000	1,030	1,060	1,090
Town Planning - Sundry Expenses	2,000	4,000	3,126	1,500	1,530	1,560	1,590	Certificates Sec 149	17,500	17,500	12,238	18,200	18,660	19,130	19,610
Town Planning - Advertising Expenses	0	2,000	0	500	510	520	530	Certificates Sec 735A O/S Notices	4,500	4,500	2,956	4,500	4,620	4,740	4,860
								Town Planning Sundry Income	500	500	0	500	520	540	560
Town Planning Total =	122,600	34,600	3,126	82,600	84,250	85,930	87,630	Town Planning Total =	94,000	94,000	72,424	89,200	91,460	93,770	96,130
Building Control								Building Control							
General Exps - Building Control	5,000	5,000	330	5,000	5,090	5,300	5,500	Fees General- Building Control	30,780	25,000	18,865	30,000	30,540	31,090	31,650
								Commissions - Building Control	500	500	60	500	510	520	530
								Building Control - Regulatory Fines	5,000	2,000	0	5,000	3,000	3,000	3,000
Building Control Total =	5,000	5,000	330	5,000	5,090	5,300	5,500	Building Control Total =	36,280	27,500	18,925	35,500	34,050	34,610	35,180
HEALTH TOTAL	745,733	677,993	366,179	878,000	910,000	930,870	953,490	HEALTH TOTAL	143,780	139,948	94,068	211,775	215,110	220,575	226,175

EXPENDITURE	Original Estimate 2024/25	Planned 2024/25	YTD 31/03	Estimated 2025/26	Estimated 2026/27	Estimated 2027/28	Estimated 2028/2029	INCOME	Original Estimate 2024/25	Planned 2024/25	YTD 31/03	Estimated 2025/26	Estimated 2026/27	Estimated 2027/28	Estimated 2028/2029
ENVIRONMENT															
Noxious Plants & Animals								Noxious Plants & Animals							
Contributions and Donations - CMCC	121,370	123,371	123,371	129,170	132,400	135,710	139,110								
Noxious Plants - Control Expenses	3,210	3,210	592	1,000	1,030	1,060	1,090								
Pest Control Expenses	9,625	9,625	172	4,000	4,100	4,210	4,320								
Admin. & Inspection Total	134,205	136,206	124,135	134,170	137,530	140,980	144,520	Admin. & Inspection Total	0	0		0	0	0	0
Other Environmental Services								Other Environmental Services							
Environmental - Other Expenses	2,680	2,680	546	2,680	2,750	2,820	2,900								
Grant - Caring for Country Environment reserve	0	38,125	3,125	0	0	0	0	Grant - Caring for Country Environment reserve	0	38,125	3,125	0	0	0	0
Subs & Membership- Environ Services	3,810	3,810	0	3,810	3,910	4,010	4,120								
Flood Mitigation								FLOOD MITIGATION							
Levee Banks Maintenance Expenses	40,000	10,000	111	20,000	20,500	21,020	21,550								
Flood Mitigation - Contract Services	5,000	5,000	0	5,000	5,130	5,260	5,400								
Other Environmental Protection Total	51,490	59,615	3,782	31,490	32,290	33,110	33,970	Environmental Protection Total =	0	38,125	3,125	0	0	0	0
Waste & Emp Initiatives Admin															
Salaries & Wages	0	0	0	239,654	245,650	251,800	258,100	Total Waste & Emp Initiatives Admin							
Total Waste & Emp Initiatives Admin				239,654	303,750	303,750	303,750								
Solid Waste Management - Collection								SOLID WASTE MANAGEMENT							
Solid Waste Collections Street Bins	182,205	162,205	118,347	203,005	208,090	213,300	218,640	Solid Waste Annual Charges - Domestic	645,460	644,523	643,727	769,140	922,960	1,107,550	1,218,300
Bulk Waste - Transfer from WTS	0	0	0	90,020	92,280	94,590	96,960	Solid Waste Annual Charges - Commercial	178,890	241,675	241,230	293,010	351,610	421,930	464,120
Bulk Waste - Kerbside Collections	70,960	60,960	39,835	72,000	73,800	75,650	77,550	DWM Extra Charges	12,300	18,500	14,356	17,759	16,870	16,020	15,210
Purchase of Waste Bins	4,310	4,310	3,032	4,000	4,100	4,210	4,320	Less: Pension Write Off	(24,080)	(26,015)	(26,015)	(26,325)	(26,580)	(26,840)	(27,100)
								Pensioner Subsidy	13,000	14,619	14,619	14,479	14,620	14,760	14,900
Solid Waste Management - Disposal								Solid Waste Management - Disposal							
Waste Facility Salaries and Wages	414,465	314,465	233,149	515,205	528,090	541,300	554,840	Waste Facility Gate Takings - Domestic	39,400	35,250	26,437	36,530	36,890	37,250	37,620
Waste - Housing Subsidy	10,400	5,200	3,900	0	0	0	0	Waste Facility Gate Takings - Commercial	112,800	81,335	61,002	127,265	128,530	129,810	131,100
Waste Facility (Tip) Insurance	2,952	2,815	2,815	3,040	3,120	3,200	3,280	Sale of new household bins	7,500	7,500	4,680	6,700	6,760	6,820	6,880
Electricity - Waste Depot	750	2,000	1,513	2,000	2,050	2,110	2,170	Sale of Recyclables	114,400	94,400	73,118	50,365	50,860	51,360	51,870
Telephone & Comms - Waste Depot	1,906	1,406	1,004	1,200	1,230	1,270	1,310	Misc Sales - Handling Fees	0	0	0	12,000	12,120	12,240	12,360
Waste Depots - Rates & Charges	1,000	1,025	1,025	1,100	1,130	1,160	1,190	Grant Income - Wages and Trainees	0	119,160	119,160	244,500	122,822	120,000	120,000
General Expenses - Waste Disposal	29,550	29,550	6,969	20,000	20,500	21,020	21,550	Misc Income	0	1,500	0	5,940	5,990	6,040	6,100
Waste Depot Operations	619,714	819,714	422,018	475,526	487,420	499,610	512,110								
Waste Buildings Maintenance	25,000	25,000	8,945	10,000	10,250	10,510	10,780								
Clean up of Old Tip Facility - Coonamble	200,000	50,000	1,627	0	0	0	0								
Garbage Disposal Total =	1,563,212	1,478,650	844,179	1,397,096	1,432,060	1,467,930	1,504,700	Garbage Disposal Total =	1,099,670	1,232,447	1,172,314	1,551,363	1,643,452	1,896,940	2,051,360
Street Cleaning								Street Cleaning							
General Expenses - Street Cleaning	305,875	305,875	221,544	311,995	319,800	327,800	336,000								
Street Cleaning Total =	305,875	305,875	221,544	311,995	319,800	327,800	336,000	Street Cleaning Total =	0	0	0	0	0	0	0
STORMWATER / URBAN DRAINAGE								STORMWATER / URBAN DRAINAGE							
Stormwater Management								Stormwater Management							
Stormwater Drainage Maintenance	10,000	10,000	3,629	10,000	10,250	10,510	10,780	Drainage Diagram Fees - GST Free	500	500	0	500	250	250	250
Stormwater/Urban Drainage Total =	10,000	10,000	3,629	10,000	10,250	10,510	10,780	Stormwater/Urban Drainage Total =	500	500	0	500	250	250	250
Environmental Services Depreciation								Environmental Depreciation Total =	0	0	0	0	0	0	0
Depn - Buildings Specialised	5,360	5,360	4,020	6,700	5,360	5,360	5,360								
Depn - Other Structures	19,150	19,150	14,363	28,500	7,462	7,462	7,462								
Depn - Storm Water Drainage	158,035	158,035	118,526	179,800	158,035	158,035	158,035								
Depn - Environ Plant	0	0	54,508	5,670	5,730	5,790	5,850								
ENVIRONMENT TOTAL	2,247,327	2,172,891	1,334,178	2,339,405	2,406,537	2,454,937	2,504,577	ENVIRONMENT TOTAL	1,100,170	1,271,072	1,175,439	1,551,863	1,643,702	1,897,190	2,051,610

EXPENDITURE								INCOME							
	Original Estimate 2024/25	Planned 2024/25	YTD 31/03	Estimated 2025/26	Estimated 2026/27	Estimated 2027/28	Estimated 2028/2029		Original Estimate 2024/25	Planned 2024/25	YTD 31/03	Estimated 2025/26	Estimated 2026/27	Estimated 2027/28	Estimated 2028/2029
COMMUNITY SERVICES & EDUCATION															
Education								Education							
Contributions- Coonamble Scholarship	3,000	3,000	3,000	3,000	3,000	3,000	3,000								
Education Total	3,000	3,000	3,000	3,000	3,000	3,000	3,000	Education Total	0	0	0	0	0	0	0
Aged & Disabled								Aged & Disabled							
General Expenses - Aged & Disabled	32,000	20,000	10,435	15,000	15,300	15,600	15,910	Grants Operational (State) Aged & Disabled	1,000	6,000	5,000	5,000	1,000	1,000	1,000
Aged & Disabled Total	32,000	20,000	10,435	15,000	15,300	15,600	15,910	Aged & Disabled Total	1,000	6,000	5,000	5,000	1,000	1,000	1,000
Children & Youth Services								Children & Youth Services							
Salaries and Wages - Youth Services	77,289	37,289	16,229	35,925	36,640	37,550	38,480	Sundry Income - Youth Services	1,000	1,000	0	1,000	1,020	1,040	1,060
Youth Centre Insurance	4,655	4,432	4,432	4,700	4,810	4,930	5,050								
Youth Services Telephone Expenses	525	525	323	500	510	520	530								
Rates Charges Gulargambone Youth Centre	1,240	1,240	1,017	1,300	1,330	1,360	1,390								
General Expenses - Youth Programs	56,100	66,924	28,990	75,000	76,870	78,790	80,750	Grant Funds - School Holiday Program	7,000	14,412	14,412	14,000	14,280	14,560	14,850
Youth Service - General Expenses	5,000	5,000	0	5,000	5,120	5,240	5,370	Grant Funds - Youth Week Grant	0	3,412	3,412	0			
Repairs & Mntce - Gular Youth Centre	10,200	10,200	1,184	10,200	10,450	10,710	10,970								
Cleaning - Gular Youth Centre	5,000	5,000	0	5,000	5,120	5,240	5,370								
Youth Accomodation Units Repairs & Mntce	0	0	0	45,000	46,800	47,970	49,160								
Children & Youth Services Total	160,009	130,610	52,175	182,625	187,650	192,310	197,070	Children & Youth Services Total	8,000	18,824	17,824	15,000	15,300	15,600	15,910
Other Community Services								Other Community Services							
Community Services - General Exp	10,000	22,690	21,038	15,000	20,000	20,000	20,000								
Community Services - Salaries and Wages	220,902	96,540	64,905	169,339	284,560	290,250	296,050								
Disability Inclusion Action Plan Development	0	0	0	10,000	122,040	124,480	126,960								
Family and Young Children Program	0	0	0	0	0	0	0	Grants - Regional Youth Investment Program	475,000	475,000	220,337	0	117,979	0	0
Regional Youth Empowerment Program	475,000	459,495	220,337	0	0	0	0	Other Community Services Total	475,000	475,000	220,337	0	117,979	0	0
Other Community Services Total	705,902	578,725	306,280	194,339	426,600	434,730	443,010	Community Services - Depreciation							
Community Services - Depreciation								Community Services - Depreciation							
Depn - Buildings Specialised	17,861	17,861	13,396	15,100	17,861	17,861	17,861								
Community Services - Depreciation	17,861	17,861	13,396	15,100	17,861	17,861	17,861	Community Services - Depreciation	0	0	0	0	0	0	0
COMMUNITY & EDUCATION SERVICES TOTAL	918,772	750,196	385,286	410,064	650,411	663,501	676,851	COMMUNITY & EDUCATION SERVICES TOTAL	484,000	499,824	243,161	20,000	134,279	16,600	16,910

EXPENDITURE								INCOME							
	Original Estimate 2024/25	Planned 2024/25	YTD 31/03	Estimated 2025/26	Estimated 2026/27	Estimated 2027/28	Estimated 2028/2029		Original Estimate 2024/25	Planned 2024/25	YTD 31/03	Estimated 2025/26	Estimated 2026/27	Estimated 2027/28	Estimated 2028/2029
HOUSING & COMMUNITY SERVICES															
Council Housing								Council Housing							
Council Housing Insurance	25,447	24,245	24,245	26,185	26,840	27,520	28,210	Council Housing Rental Income	66,300	88,270	68,305	66,300	67,960	69,660	71,410
Council Housing Rates & Charges	28,230	28,230	18,291	29,900	30,650	31,420	32,210								
Council Housing Maintenance Expenses	68,000	68,000	36,264	68,000	69,700	71,500	73,300								
Council Housing Total =	121,677	120,475	78,800	124,085	127,190	130,440	133,720	Council Housing Total =	66,300	88,270	68,305	66,300	67,960	69,660	71,410
Public Cemeteries								Public Cemeteries							
Cemeteries Insurance	170	162	162	170	180	190	200	Cemetery Fees	94,370	94,370	69,393	94,370	101,450	109,060	117,240
Cemeteries Rates & User Charges	14,400	14,400	6,851	15,300	15,690	16,090	16,500								
Cemeteries Maintenance Expenses	149,500	149,500	94,502	125,000	128,130	131,340	134,630								
Public Cemeteries Total =	164,070	164,062	101,515	140,470	144,000	147,620	151,330	Public Cemeteries Total =	94,370	94,370	69,393	94,370	101,450	109,060	117,240
Public Conveniences								Public Conveniences							
Public Conveniences Insurance	1,635	1,635	1,557	1,635	1,670	1,710	1,750								
Public Conveniences Maintenance	125,980	125,980	83,956	125,980	129,120	132,340	135,640								
Public Conveniences Total =	127,615	127,615	85,513	127,615	130,790	134,050	137,390	Public Conveniences Total =	0	0		0	0	0	0
Street Lighting								Street Lighting							
Street Lighting Electricity Charges	135,400	135,400	74,822	135,400	137,970	140,590	143,260	Street Lighting Subsidy	39,000	41,000	41,000	42,000	43,000	44,000	45,000
Street Lighting Maintenance	5,000	5,000	0	5,000	5,000	5,000	5,000								
Street Lighting Total =	140,400	140,400	74,822	140,400	142,970	145,590	148,260	Street Lighting Total =	39,000	41,000	41,000	42,000	43,000	44,000	45,000
Housing & Community Depreciation															
Depn - Buildings Specialised	10,345	10,345	7,759	20,000	10,345	10,345	10,345								
Depn - Buildings Non Specialised	15,484	15,484	11,613	48,400	15,484	15,484	15,484								
Depn - Other Structures	24,101	24,101	18,076	36,100	24,101	24,101	24,101								
Total Housing & Community Depn	49,930	49,930	37,448	104,500	49,930	49,930	49,930								
HOUSING & COMMUNITY AMENITIES TOTAL	603,692	602,482	378,098	637,070	594,880	607,630	620,630	HOUSING & COMMUNITY AMENITIES TOTAL	199,670	223,640	178,698	202,670	212,410	222,720	233,650

EXPENDITURE								INCOME							
	Original Estimate 2024/25	Planned 2024/25	YTD 31/03	Estimated 2025/26	Estimated 2026/27	Estimated 2027/28	Estimated 2028/2029		Original Estimate 2024/25	Planned 2024/25	YTD 31/03	Estimated 2025/26	Estimated 2026/27	Estimated 2027/28	Estimated 2028/2029
WATER SUPPLY OPERATIONS															
Coonamble Water Operations								Coonamble Water Operations							
Insurance Coonamble Water Supply	49,130	47,887	47,887	49,805	54,790	60,270	66,300	Annual Charges Coonamble Water Access	737,005	732,070	732,070	801,168	841,225	883,285	927,450
Electricity - Coonamble Water Supply	101,925	126,925	83,929	122,000	124,440	126,930	129,470	Less: Pension Rebate Coonamble	(17,835)	(17,135)	(17,135)	(17,446)	(17,620)	(17,795)	(17,975)
Coonamble Wtr Cont to Training Costs	22,240	22,240	16,680	22,240	22,690	23,150	23,620	Coonamble Water Extra Charges	27,990	33,490	27,903	34,017	32,315	30,700	29,165
Telephone & Comms - Coonamble Water	1,930	2,430	1,751	2,115	2,160	2,210	2,260	Coonamble Water Connection Fees	5,000	8,515	7,395	4,000	4,200	4,410	4,630
Rates & Charges Coonamble Water	3,005	3,005	2,262	3,570	3,650	3,730	3,810	Coonamble Water User Pays Water	983,540	983,540	0	1,032,490	1,084,115	1,138,320	1,195,235
Water Treatment & Misc Expenses	311,120	457,120	346,847	397,210	405,160	413,270	421,540	Sundry Sales - Coonamble Water	7,110	7,110	4,898	5,000	15,810	16,130	16,400
Repairs & Mntce Coonamble Water	560,810	660,810	457,411	548,000	558,960	570,140	581,550	Grant Op (State) Cmble Wtr Pens Subs	9,630	9,967	9,967	9,931	9,510	9,610	9,710
Coonamble Water - Contract Services	2,000	2,000	0	52,000	53,040	54,110	55,200	Interest on Invests Coonamble Water	73,920	48,920	38,790	72,717	7,600	7,760	7,900
Coonamble Water Meter Reading	69,400	69,400	46,579	69,500	70,890	72,310	73,760	Grants - A Fresh Start Traineeship	0	0	0	77,095	79,410	81,790	84,245
Administration - Engineering	125,580	125,580	88,554	121,997	124,440	126,930	129,470								
Development of IWCM Coonamble Shire Cour	199,165	99,165	24,539	115,140	0	0	0	Grant Funds - Develop IWCM	121,051	0	0	0	0	0	0
Advance Operational Support - Grant Funded	0	150,000	45,238	0	0	0	0	Grant Funds - SSWP - Advanced Support Program'	0	100,000	50,000	0	0	0	0
Depreciation - Coonamble Water	342,296	376,108	282,081	383,630	391,305	399,130	407,115								
Total Coonamble Water Operations	1,788,601	2,142,670	1,443,758	1,887,207	1,811,525	1,852,180	1,894,095	Total Coonamble Water Operations	1,947,411	1,906,477	853,888	2,018,972	2,056,565	2,154,210	2,256,760
Quambone Water Operations								Quambone Water Operations							
Insurance Quambone Water Supply	365	359	359	515	570	630	700	Annual Charges Quambone Water Access	50,470	53,160	53,160	53,445	56,115	57,520	58,960
Electricity - Quambone Water Supply	2,335	2,835	2,114	3,105	5,100	5,210	5,320	Less: Pensioner Subsidy - Quambone	(705)	(613)	(613)	(613)	(620)	(625)	(630)
Other Expenses Quambone Water	31,500	31,500	5,905	32,065	16,130	16,460	16,790	Quambone Water Extra Charges	1,520	1,970	1,463	1,781	1,690	1,605	1,525
Repairs & Mntce Quambone Water	45,100	45,100	22,645	69,100	59,950	70,480	71,890	Quambone Water User Pays Water	29,120	29,120	0	20,560	21,590	22,670	23,805
Quambone Water Meter Reading	2,300	2,300	212	2,250	3,380	3,390	3,460	Sundry Sales Quambone	450	550	472	450	310	320	300
Depreciation - Quambone Water	21,790	23,840	17,880	24,315	24,800	25,295	25,800								
Total Quambone Water Operations	103,390	105,934	49,115	131,350	109,930	121,465	123,960	Total Quambone Water Operations	80,855	84,187	54,482	75,623	79,085	81,490	83,960
Gulargambone Water								Gulargambone Water							
Insurance Gular Water Supply	2,000	1,973	1,973	2,000	2,200	2,420	2,670	Annual Charges Gular Water Access	180,800	181,600	181,600	195,140	200,020	205,020	210,145
Electricity - Gular Water Supply	17,185	19,185	14,250	20,820	33,040	33,710	34,390	Less: Pension Rebate	(2,740)	(2,625)	(2,625)	(2,603)	(2,630)	(2,655)	(2,680)
Gular Wtr Cont to Training Costs	3,025	3,025	2,269	3,025	2,910	3,060	3,130	Gular Water Extra Charges	7,150	10,450	7,819	9,688	8,720	7,850	7,065
Other Expenses Gular Water	28,290	13,290	9,642	24,295	24,870	25,350	25,860	Gular Water User Pays Water	76,720	76,720	0	90,730	109,920	113,680	115,900
Repairs & Mntce Gular Water	46,600	56,600	43,463	74,115	78,660	75,595	77,105	Sundry Sales - Gular Water	500	3,800	3,000	3,000	260	270	200
Gular Water Meter Reading	1,200	1,200	559	2,250	3,310	3,320	3,390	Grant Op (State) Gular Water Pens Subs	1,480	1,485	1,485	1,432	1,445	1,460	1,475
								Interest on Invests Gular Water	31,680	31,680	16,625	31,164	3,310	3,380	3,400
Depreciation - Gulargambone	56,964	62,175	46,631	63,420	64,690	65,985	67,305								
Total Gulargambone Water Operations	155,264	157,448	118,787	189,925	209,680	209,440	213,850	Total Gulargambone Water Operations	295,590	303,110	207,904	328,551	321,045	329,005	335,505
WATER SUPPLY TOTAL	2,047,255	2,406,052	1,611,660	2,208,482	2,131,135	2,183,085	2,231,905	WATER SUPPLY TOTAL	2,323,856	2,293,774	1,116,274	2,423,146	2,456,695	2,564,705	2,676,225

EXPENDITURE	Original Estimate 2024/25	Planned 2024/25	YTD 31/03	Estimated 2025/26	Estimated 2026/27	Estimated 2027/28	Estimated 2028/2029	INCOME	Original Estimate 2024/25	Planned 2024/25	YTD 31/03	Estimated 2025/26	Estimated 2026/27	Estimated 2027/28	Estimated 2028/2029
SEWERAGE SERVICES OPERATIONS															
Coonamble Sewerage Operations								Coonamble Sewerage Operations							
Insurance - Coonamble Sewer	1,215	1,194	1,194	1,720	1,900	2,090	2,300	Annual Charges Coonamble Sewer Access	875,770	879,598	879,598	939,620	958,410	977,580	997,130
Electricity - Coonamble Sewer	48,180	33,180	23,530	32,220	33,150	33,830	34,520	Less: Pension Rebate	(15,920)	(15,555)	(15,555)	(15,555)	(15,870)	(16,190)	(16,510)
Telephone & Comms - Coonamble Sewer	2,140	2,140	1,694	2,085	1,840	1,840	1,840	Coonamble Sewer Extra Charges	15,010	22,510	17,405	31,553	28,390	25,550	22,990
Coonamble Sewer Cont to Training	20,185	20,185	15,139	20,185	21,380	22,450	22,900	Coonamble Sewer - Connection Fees	4,000	2,000	1,150	3,000	3,060	3,120	3,180
Rates & User Charge Coonamble Sewer	14,175	14,175	3,522	16,625	17,130	17,650	18,180	Coonamble Sewer User Pays Charges	180,100	180,100	0	213,040	217,300	221,650	226,080
Other Expenses - Coonamble Sewer	10,100	10,100	6,590	6,930	7,070	7,220	7,370	Interest on Invests Coonamble Sewer	73,920	48,920	38,790	72,717	74,170	75,650	77,160
Repairs & Mntce - Coonamble Sewer	383,900	431,900	329,890	418,000	459,890	465,120	474,440	Sundry Sales - Coonamble Sewer	12,855	12,855	8,469	12,855	13,110	13,370	13,640
Coonamble Sewer - Contract Services	20,000	20,000	0	70,000	71,400	72,830	74,290	Grant Op (State) Cmble Swr Pens Subs	8,645	8,678	8,678	8,555	8,570	8,740	8,920
Administration - Engineering	61,850	61,850	40,253	50,088	51,090	52,110	53,150								
Depreciation - Sewerage Operations	294,555	318,445	238,834	318,460	324,830	331,325	337,950								
Total Coonamble Operations	856,300	913,169	660,646	936,313	989,680	1,006,465	1,026,940	TOTAL SEWERAGE SERVICES	1,154,380	1,139,106	938,535	1,265,785	1,287,140	1,309,470	1,332,590
Gulargambone Sewerage Operations								Gulargambone Sewerage Operations							
Insurance - Gular Sewer	1,650	1,830	1,830	1,975	2,180	2,400	2,640	Annual Charges Gular Sewer Access	168,950	165,390	165,390	169,840	173,240	176,700	180,230
Electricity - Gular Sewer	8,965	8,965	7,995	10,905	11,220	11,460	11,700	Less: Pension Rebate	(2,555)	(2,324)	(2,324)	(2,325)	(2,370)	(2,420)	(2,470)
Gular Sewer Cont. to Training	7,180	7,180	5,385	7,180	7,540	7,920	8,320	Gular Sewer Extra Charges	6,870	9,670	7,408	14,163	12,740	11,460	10,310
Other Expenses - Gular Sewer	3,875	3,875	2,269	3,800	3,880	3,960	4,040	Gular Sewer - Connection Fees	250	250	0	1,000	1,020	1,040	1,060
Repairs & Mntce - Gular Sewer	77,500	77,500	42,611	82,500	139,870	84,150	85,835	Gular Sewer User Pays Charges	31,970	31,970	0	44,160	45,040	45,940	46,860
								Interest on Invests Gular Sewer	31,680	31,680	16,625	31,164	31,790	32,430	33,080
								Grant Op (State) Gular Sewer Pens Subs	1,385	1,413	1,413	1,280	1,280	1,310	1,330
								Sundry Sales - Gulargambone Sewer	1,000	1,200	1,014	1,000	1,030	1,060	1,090
Depreciation - Sewerage Services	49,345	81,423	61,067	82,000	83,640	85,315	87,020								
TOTAL SEWERAGE SERVICES	148,515	180,773	121,157	188,360	248,330	195,205	199,555	TOTAL SEWERAGE SERVICES	239,550	239,249	189,526	260,282	263,770	267,520	271,490
SEWERAGE SERVICES OPERATIONS	1,004,815	1,093,942	781,803	1,124,673	1,238,010	1,201,670	1,226,495	SEWERAGE SERVICES OPERATIONS TOTAL	1,393,930	1,378,355	1,128,061	1,526,067	1,550,910	1,576,990	1,604,080

EXPENDITURE	Original Estimate 2024/25	Planned 2024/25	YTD 31/03	Estimated 2025/26	Estimated 2026/27	Estimated 2027/28	Estimated 2028/2029	INCOME	Original Estimate 2024/25	Planned 2024/25	YTD 31/03	Estimated 2025/26	Estimated 2026/27	Estimated 2027/28	Estimated 2028/2029
RECREATION & CULTURE															
PUBLIC LIBRARIES								PUBLIC LIBRARIES							
Library Staff Salaries & Allowances	152,745	145,745	104,516	148,703	152,430	149,390	153,130	Sundry Sales - Library	750	900	745	750	770	790	810
Library Staff Travel Expenses	1,000	1,000	396	1,000	1,030	1,030	1,060	Grant Op (State) - Per Capita Grant	74,395	79,004	79,004	82,200	74,395	74,395	74,395
Insurance - Library	19,580	18,728	18,728	20,000	20,500	19,200	19,680								
Electricity - Library	10,465	10,465	6,739	12,000	12,300	10,730	11,000								
Library Telephone & Comms Charges	4,460	4,460	1,580	2,300	4,580	4,580	4,700								
Contributions - North West Library	71,440	69,212	69,212	74,300	73,230	70,950	72,730								
Rates & User Charges - Libraries	4,802	4,802	3,314	5,100	4,930	4,930	5,060								
Printing and Stationary - Libraries	5,925	7,425	4,539	6,300	6,080	7,620	7,820								
Library Postage	1,000	500	266	1,000	1,030	520	540								
General Expenses - No GST	1,000	1,000	9	1,000	1,030	1,030	1,060								
General Expenses - Library	6,000	6,000	1,182	2,000	6,150	6,150	6,310								
Repairs and Mntce - Libraries	16,200	16,200	12,039	16,800	16,610	16,610	17,030								
Subscriptions and M'ships & Licences	2,320	2,320	1,050	2,400	2,380	2,380	2,440								
Library - Contract Services	25,745	25,745	24,515	25,000	26,390	26,390	27,050								
LSP Grant Expenditure - Library	11,400	12,650	6,885	12,650	10,000	5,000	5,000								
Dolly Parton Imagination Library	9,000	9,000	5,307	8,000	18,000	45,000	45,000								
Public Libraries Total =	343,082	335,252	260,277	338,553	356,670	371,510	379,610	Public Libraries Total =	75,145	79,904	79,749	82,950	75,165	75,185	75,205
Museums Operations								Museums Operations							
Insurance - Museum	7,080	6,770	6,770	7,300	7,490	7,680	7,880	Sundry Sales & Services	200	0	0	200	0	210	0
Electricity - Museum	785	885	649	1,495	1,540	1,580	1,620								
Telephone & Comms - Museum	500	400	90	500	520	540	560								
Rates & User Charges - Museum	1,700	2,765	2,765	2,900	2,980	3,060	3,140								
Operations & Maintenance - Museum	13,530	8,922	7,406	16,530	16,950	17,380	17,820								
Temporary Museum re-location establishment	0	17,108	15,608	5,000	0	0	0								
General Expenses	200	200	0	200	210	220	230								
Museum Total =	23,795	37,050	33,288	33,925	29,690	30,460	31,250	Museum Total =	200	0	0	200	0	210	0
Public Hall Operations								PUBLIC HALLS							
Insurance - Public Halls	5,917	5,663	5,663	5,917	6,070	6,230	6,390								
Electricity - Public Halls	821	821	366	821	850	880	910								
Repairs & Maintenance - Public Halls	27,500	17,500	5,947	17,500	17,940	18,390	18,850								
Public Halls Total =	34,238	23,984	11,976	24,238	24,860	25,500	26,150	Public Halls Total =	0	0	0	0	0	0	0
Other Cultural Services								Other Cultural Services							
Contributions - Arts Council	12,535	12,180	12,180	12,535	12,850	13,180	13,510								
General Exps - Other Cultural Services	2,200	2,200	1,945	2,200	2,260	2,320	2,380								
Other Cultural Services Total =	14,735	14,380	14,125	14,735	15,110	15,500	15,890	Other Cultural Services Total =	0	0	0	0	0	0	0

EXPENDITURE	Original Estimate 2024/25	Planned 2024/25	YTD 31/03	Estimated 2025/26	Estimated 2026/27	Estimated 2027/28	Estimated 2028/2029	INCOME	Original Estimate 2024/25	Planned 2024/25	YTD 31/03	Estimated 2025/26	Estimated 2026/27	Estimated 2027/28	Estimated 2028/2029
RECREATION & CULTURE															
Sporting Grounds Operations								Sporting Grounds Operations							
Electricity - Sporting Grounds	10,000	10,000	5,231	8,360	8,570	8,790	9,010	User Charges - Sportsgrounds	20,700	20,700	16,514	20,700	22,770	25,047	27,552
Rates & User Charges Sports Grounds	61,150	61,150	17,011	64,800	66,420	68,090	69,800								
Repairs & Mntce - Sporting Grounds	150,510	134,201	108,785	159,700	163,700	167,800	172,000								
Sportsground - Specific Works	20,000	51,309	51,309	20,000	20,000	20,000	20,000								
Sporting Grounds Total =	241,660	256,660	182,336	252,860	258,690	264,680	270,810	Sporting Grounds Total =	20,700	20,700	16,514	20,700	22,770	25,047	27,552
Swimming Pools								Swimming Pools							
Salaries and Wages- Swimming Pool	80,860	71,860	71,293	87,000	89,180	91,410	93,700	Swimming Pools User Fees	11,000	8,238	8,238	10,000	10,250	10,510	10,780
Insurance - Swimming Pools	46,845	44,736	44,736	52,705	54,030	55,390	56,780								
Electricity - Swimming Pools	41,020	51,020	35,656	56,120	57,530	58,970	60,450								
Telephones - Swimming Pools	1,545	945	666	1,545	1,590	1,630	1,680								
Rates & User Charges - Swim Pools	43,625	43,625	39,735	46,200	47,360	48,550	49,770								
Pool- EPA Licence Fees	3,000	3,000	2,267	3,000	3,080	3,160	3,240								
Repairs & Mntce - Swimming Pools	205,765	245,765	213,931	205,855	211,010	216,290	221,700								
Contractor fees - Swimming Pool Operations	160,000	200,000	195,093	191,577	196,370	201,280	206,320								
Swimming Pools Total =	582,660	660,951	603,377	644,002	660,150	676,680	693,640	Swimming Pools Total =	11,000	8,238	8,238	10,000	10,250	10,510	10,780
Parks & Gardens Operations								Parks & Gardens Operations							
Insurance & Electricity- Parks and Gardens	16,325	15,325	14,182	17,755	18,200	18,660	19,130	Parks & Reserves Fees	1,250	1,250	1,205	1,250	1,300	1,400	1,500
Rates & User Chgs - Parks & Gardens	70,470	78,510	56,056	74,700	76,570	78,490	80,460	Other Income	0	26,032	26,032	0			
Repairs & Mntce - Parks & Gardens	349,370	349,370	235,886	376,370	385,780	395,430	405,320								
Parks & Gardens Total =	436,165	443,205	306,124	468,825	480,550	492,580	504,910	Parks & Gardens Total =	1,250	27,282	27,237	1,250	1,300	1,400	1,500
Showground Operations								Showground							
Insurance - Showground	22,500	22,468	22,468	24,265	24,880	25,510	26,150	Rents & Fees	26,250	26,250	15,943	26,250	27,000	27,700	28,400
Electricity - Showground	13,525	13,525	6,206	14,275	14,640	15,010	15,390	Donations - RV Camping	1,500	3,000	2,141	2,000	1,500	1,500	1,500
Rates & User Chgs - Showgrounds	34,020	34,020	13,300	36,100	36,830	37,570	38,330								
General Exps - Event Preparation	27,560	17,060	7,915	30,000	30,750	31,520	32,310								
Repairs & Maintenance - Showground	115,920	115,920	62,220	116,475	119,390	122,380	125,440								
Rodeo Arena/Showground Total =	213,525	202,993	112,109	221,115	226,490	231,990	237,620	Rodeo Arena/Showground Total =	27,750	29,250	18,084	28,250	28,500	29,200	29,900

EXPENDITURE	Original Estimate 2024/25	Planned 2024/25	YTD 31/03	Estimated 2025/26	Estimated 2026/27	Estimated 2027/28	Estimated 2028/2029	INCOME	Original Estimate 2024/25	Planned 2024/25	YTD 31/03	Estimated 2025/26	Estimated 2026/27	Estimated 2027/28	Estimated 2028/2029
RECREATION & CULTURE															
Other Sport & Recreation								Other Sport & Recreation							
Insurance - Other Sport and Rec	25,035	23,871	23,871	25,305	25,940	26,590	27,260								
Electricity - Other Sport and Rec	700	700	660	815	840	870	900								
Contributions - Coonamble Racecourse	5,000	5,000	0	5,000	5,000	5,000	5,000								
Rates & User Charges Other Sport & Rec	5,920	5,920	4,923	6,300	6,460	6,630	6,800								
Repairs & Mntce Other Sport and Rec	2,570	3,734	3,205	3,860	3,960	4,060	4,170								
Town Approaches Maintenance	60,840	65,840	46,114	60,840	62,370	63,930	65,530								
Other Sport & Recreation Total	100,065	105,065	78,773	102,120	104,570	107,080	109,660	Other Sport & Recreation Total	0	0	0	0	0	0	0
Recreation & Culture Depreciation															
Depn - Plant & Equipment	164,554	169,385	127,038	159,900	161,500	163,120	164,760								
Depn - Furniture & Fittings	7,260	7,260	5,445	11,000	7,201	7,201	7,201								
Depn - Buildings Specialised	242,108	242,108	181,581	304,000	282,669	282,669	282,669								
Depn - Buildings Non Specialised	450	450	338	0	991	991	991								
Depn - Other Structures	246,700	246,700	185,025	360,000	220,088	220,088	220,088								
Recreation & Culture Depreciation Total	661,072	665,903	499,427	834,900	672,449	674,069	675,709								
RECREATION & CULTURE TOTAL	2,650,997	2,745,443	2,101,812	2,935,273	2,829,229	2,890,049	2,945,249	RECREATION & CULTURE TOTAL	136,045	165,374	149,822	143,350	137,985	141,552	144,937

EXPENDITURE	Original Estimate 2024/25	Planned 2024/25	YTD 31/03	Estimated 2025/26	Estimated 2026/27	Estimated 2027/28	Estimated 2028/2029	INCOME	Original Estimate 2024/25	Planned 2024/25	YTD 31/03	Estimated 2025/26	Estimated 2026/27	Estimated 2027/28	Estimated 2028/2029
MINING, MANUFACTURING & CONSTRUCTION															
Other Mining, Manufacturing & Construction								Other Mining, Manufacturing & Construction							
Quarries, Pits & Crusher Operations								Quarries, Pits & Crusher Operations							
Salaries and Wages - Quarry & Pits	726,369	356,369	229,262	636,737	674,480	691,350	708,640	Fees - Quarry Public Sales	1,861,582	1,761,582	1,694,016	2,158,688	2,266,630	2,379,970	2,498,970
Quarry - Housing Subsidy	10,400	1,207	1,207	5,200	5,200	5,200	5,200	Fees - Quarry Internal Sales	1,660,665	1,410,665	1,143,813	1,625,084	1,706,340	1,791,660	1,881,250
Royalties - Quarry & Crusher Ops	119,710	121,710	103,599	125,000	128,130	131,340	134,630								
Insurance - Quarry Operations	3,912	3,033	3,033	5,405	5,550	5,690	5,840								
Electricity - Quarry Operations	40,720	15,720	9,829	20,000	20,500	21,020	21,550								
Telephone & Comms Quarry Operations	1,555	1,555	1,039	1,555	1,600	1,640	1,690								
Rates & User Charges - Quarry Ops	1,845	1,755	312	1,900	1,950	2,000	2,050								
General Exps - Quarry & Crusher Ops	469,680	569,680	404,188	515,000	527,880	541,080	554,610								
Printing & Stationery - Quarry Ops	500	500	174	500	520	540	560								
Quarry & Crusher Operating Costs	388,450	388,450	210,011	250,000	256,250	262,660	269,230								
Repairs & Mntce Quarry & Crush Ops	149,785	119,785	50,164	250,000	256,250	262,660	269,230								
Contractors - Quarry Operations	1,149,930	1,149,930	981,722	745,145	613,780	629,130	644,860								
Plant and equipment - Quarry Ops	125,000	105,000	55,560	125,000	128,130	131,340	134,630								
Quarry Loam Pit Operations	20,000	20,000	0	20,000	20,500	21,020	21,550								
Business Case -Quarry Optimization	125,000	125,000	0	125,000	128,130	131,340	134,630								
Quarries, Pits & Crusher Operations	3,332,856	2,979,694	2,050,100	2,826,442	2,768,850	2,838,010	2,908,900	Quarries, Pits & Crusher Operations	3,522,247	3,172,247	2,837,829	3,783,772	3,972,970	4,171,630	4,380,220
Mining & Const Depreciation															
Depn - Plant & Equipment	166,693	44,795	33,595	36,030	36,940	37,870	38,820								
Depn - Buildings Specialised	5,790	5,790	4,343	9,650	9,900	10,150	10,410								
Depn - Other Structures	5,880	5,880	4,410	7,000	7,180	7,360	7,550								
Amortisation of right of use	0	0	0	38,000	38,950	39,930	40,930								
Mining & Const Depreciation Total	178,363	56,465	42,348	90,680	92,970	95,310	97,710								
MINING, MANUFACTURING & CONSTRUCTION TOTAL	3,511,219	3,036,159	2,092,448	2,917,122	2,861,820	2,933,320	3,006,610	MINING, MANUFACTURING & CONSTRUCTION TOTAL	3,522,247	3,172,247	2,837,829	3,783,772	3,972,970	4,171,630	4,380,220

EXPENDITURE	Original Estimate 2024/25	Planned 2024/25	YTD 31/03	Estimated 2025/26	Estimated 2026/27	Estimated 2027/28	Estimated 2028/2029	INCOME	Original Estimate 2024/25	Planned 2024/25	YTD 31/03	Estimated 2025/26	Estimated 2026/27	Estimated 2027/28	Estimated 2028/2029
TRANSPORT & COMMUNICATION															
Urban Roads - Local								Operating Grants							
Sealed Urban Roads Maintenance	99,292	99,292	54,159	90,000	92,300	94,700	172,100	Financial Assist Grant- Roads	2,170,130	332,716	249,537	2,238,204	2,280,730	2,324,070	2,368,230
Unsealed Urban Roads Maintenance	69,561	69,561	49,770	72,500	74,400	76,300	78,300	Roads to Recovery Grant Funds	929,818	1,636,485	693,908	1,636,486	1,636,486	1,636,486	1,636,486
Regional Emergency Road Repair Fund program	100,000	0	0	0	0	0	0								
Urban Roads Mntce Total =	268,853	168,853	103,929	162,500	166,700	171,000	250,400	Operating Grant Funds Total =	3,099,948	1,969,201	943,445	3,874,690	3,917,216	3,960,556	4,004,716
Sealed Rural Roads - Local								Sealed Rural Roads - Local							
Sealed Rural Roads Maintenance	309,000	309,000	144,067	300,000	307,500	315,190	423,100								
Regional Emergency Road Repair Fund program	450,000	240,000	187,758	0	0	0	0								
Sealed Rural Roads - Local	759,000	549,000	331,825	300,000	307,500	315,190	423,100	Sealed Rural Roads - Local	0	0	0	0	0	0	0
Unsealed Rural Roads - Local								Unsealed Rural Roads - Local							
Unsealed Rural Roads Maintenance	739,952	739,952	503,260	720,000	738,000	756,450	775,360	Flood Damage Funding	4,839,955	2,839,955	755,178	0	0	0	0
Roads to Recovery Maintenance	0	101,621	101,621	0	0	0	0								
Regional Emergency Road Repair Fund program	300,000	0	0	0	0	0	0								
Unsealed Rural Roads - Local	1,039,952	841,573	604,881	720,000	738,000	756,450	775,360	Unsealed Rural Roads - Local	4,839,955	2,839,955	755,178	0	0	0	0
Local Bridges - M & R								Local Bridges - M & R							
Local Bridges Maintenance	25,750	25,750	0	25,000	25,630	26,280	26,940								
Bridges - Rural Roads Total =	25,750	25,750	0	25,000	25,630	26,280	26,940	Bridges - Rural Roads Total =	0	0	0	0	0	0	0
Regional Roads								Regional Roads							
Sealed Rural Roads - Regional								Regional Roads Block Funding	1,403,900	1,445,000	1,445,000	1,473,900	1,503,380	1,533,450	1,564,120
Reg Roads Sealed Maintenance	458,107	570,647	567,478	732,060	739,390	746,780	754,240								
Regional Emergency Road Repair Fund program	300,000	140,000	63,652	0	0	0	0								
Unsealed Rural Roads - Regional															
Reg Roads Unsealed Maintenance	63,000	137,245	137,676	139,990	191,390	193,310	195,250								
Bridges SRR - Regional															
Reg Roads Bridges Maintenance	40,000	40,000	11,170	40,800	41,210	41,630	42,050								
Main Roads Total =	861,107	887,892	779,976	912,850	971,990	981,720	991,540	Main Roads Total =	1,403,900	1,445,000	1,445,000	1,473,900	1,503,380	1,533,450	1,564,120

EXPENDITURE	Original Estimate 2024/25	Planned 2024/25	YTD 31/03	Estimated 2025/26	Estimated 2026/27	Estimated 2027/28	Estimated 2028/2029	INCOME	Original Estimate 2024/25	Planned 2024/25	YTD 31/03	Estimated 2025/26	Estimated 2026/27	Estimated 2027/28	Estimated 2028/2029
TRANSPORT & COMMUNICATION															
Aerodromes								Aerodromes							
Aerodrome Insurances	5,212	4,976	4,976	5,375	5,510	5,650	5,800	Lease Rental Income	2,515	3,228	3,228	3,228	3,270	3,310	3,350
Aerodrome Electricity	5,456	2,956	924	2,125	2,180	2,240	2,300								
Aerodrome Telephones & Comms	665	665	285	500	520	540	560								
Aerodrome Rates & Charges	15,785	15,785	14,282	16,700	17,120	17,550	17,990								
Aerodrome Maintenance	85,000	125,000	107,790	100,000	102,500	105,070	107,700								
Aerodrome Contractors Costs	5,000	8,216	8,216	10,000	10,250	10,510	10,780								
Aerodromes Total =	117,119	157,599	136,473	134,700	138,080	141,560	145,130	Aerodromes Total =	2,515	3,228	3,228	3,228	3,270	3,310	3,350
Ancillary Services								Ancillary Services							
Kerb & Guttering															
Kerb & Gutter Maintenance	23,815	23,815	6,621	24,000	24,600	25,220	25,860								
Footpaths															
Footpaths Maintenance	139,285	159,285	131,785	175,000	179,380	183,870	188,470								
Street Tree Maintenance	50,000	55,000	50,554	50,000	51,250	52,540	53,860								
Street Tree - Replacement Program	35,000	30,000	5,787	20,000	20,500	21,020	21,550								
Ancillary Services Total =	248,100	268,100	194,747	269,000	275,730	282,650	289,740	Ancillary Services Total =	0	0	0	0	0	0	0
Bus Shelters & Parking								BUS SHELTERS & SERVICE							
Other Transport Maintenance	5,300	9,300	6,974	7,500	7,690	7,890	8,090								
Bus Shelters & Service Total =	5,300	9,300	6,974	7,500	7,690	7,890	8,090	Bus Shelters & Service Total =	0	0	0	0	0	0	0
State Roads - M & R								State Roads - M & R							
State Roads Maintenance & Ordered Works	3,677,100	4,623,280	4,479,815	4,055,435	4,156,830	4,260,760	4,367,280	State Highways Routine Maint	587,285	587,285	286,694	934,720	958,090	982,050	1,006,610
								State Highway 11 - Work Orders	3,777,774	4,723,954	3,227,970	3,815,550	3,910,940	4,008,720	4,108,940
State Roads Total =	3,677,100	4,623,280	4,479,815	4,055,435	4,156,830	4,260,760	4,367,280	State Roads Total =	4,365,059	5,311,239	3,514,664	4,750,270	4,869,030	4,990,770	5,115,550
Transport & Communication Depreciation															
Depn - Urban Roads	237,359	237,359	178,019	262,600	237,359	237,359	237,359								
Depn - Unsealed Urban Roads	14,499	14,499	10,874	15,850	14,499	14,499	14,499								
Depn - Sealed Rural Roads	794,145	794,145	595,609	861,100	794,145	794,145	794,145								
Depn - Unsealed Rural Roads	1,040,844	1,040,844	780,633	1,113,400	1,040,844	1,040,844	1,040,844								
Depn - Local Bridges	99,187	99,187	74,390	107,500	99,187	99,187	99,187								
Depn - Sealed Regional Roads	1,112,591	1,112,591	834,443	1,275,750	1,112,591	1,112,591	1,112,591								
Depn - Unsealed Regional Roads	37,500	37,500	28,125	38,050	37,500	37,500	37,500								
Depn - Regional Bridges	55,428	55,428	41,571	60,050	55,428	55,428	55,428								
Depn - Aerodrome Buildings	27,518	27,518	20,639	34,500	27,518	27,518	27,518								
Depn - Aerodrome Other Structures	78,461	78,461	58,846	84,000	78,461	78,461	78,461								
Depn - Kerb & Gutter	84,636	84,636	63,477	92,600	84,636	84,636	84,636								
Depn - Footpaths	29,164	29,164	21,873	33,000	29,164	29,164	29,164								
Depn - Transport Other Structures	20,269	20,269	15,202	31,300	20,269	20,269	20,269								
Transport & Communication Depreciation Total	3,631,601	3,631,601	2,723,701	4,009,700	3,631,601	3,631,601	3,631,601								
TRANSPORT & COMMUNICATION TOTAL	10,633,882	11,162,948	9,362,321	10,596,685	10,419,751	10,575,101	10,909,181	TRANSPORT & COMMUNICATION TOTAL	13,711,377	11,568,623	6,661,515	10,102,088	10,292,896	10,488,086	10,687,736

EXPENDITURE	Original Estimate 2024/25	Planned 2024/25	YTD 31/03	Estimated 2025/26	Estimated 2026/27	Estimated 2027/28	Estimated 2028/2029	INCOME	Original Estimate 2024/25	Planned 2024/25	YTD 31/03	Estimated 2025/26	Estimated 2026/27	Estimated 2027/28	Estimated 2028/2029
ECONOMIC AFFAIRS															
Farming								Farming							
Rates & User Charges - Farming	4,610	4,610	3,896	4,900	5,030	5,160	5,290	Lease Rental - Farming lease	37,660	37,660	27,103	37,660	38,610	39,580	40,570
General Expenses - Farming	4,000	4,000	0	4,000	4,100	4,210	4,320								
Farming Total =	8,610	8,610	3,896	8,900	9,130	9,370	9,610	Farming Total =	37,660	37,660	27,103	37,660	38,610	39,580	40,570
Commons - Trust								Commons - Trust							
Commons Rates & Charges	2,650	4,762	3,541	5,000	5,130	5,260	5,400	Sundry Income - Common Fees	3,530	3,530	2,672	3,500	3,590	3,680	3,780
Repairs & Mntce - Common Operations	42,800	40,688	11,841	40,420	41,440	42,490	43,560	Lease Rental - Common Farming	41,920	41,920	30,169	41,920	42,970	44,050	45,160
Farming Total =	45,450	45,450	15,382	45,420	46,570	47,750	48,960	Farming Total =	45,450	45,450	32,841	45,420	46,560	47,730	48,940
Caravan Parks								Caravan Parks							
Caravan Park Insurance	10,370	9,889	9,889	10,680	10,950	11,230	11,520	Caravan Park Site Fees	27,460	45,460	37,466	35,000	35,880	36,780	37,700
Caravan Park Mntce & Repairs	50,000	50,000	12,928	25,000	25,630	26,280	26,940								
Caravan Parks Total =	60,370	59,889	22,817	35,680	36,580	37,510	38,460	Caravan Parks Total =	27,460	45,460	37,466	35,000	35,880	36,780	37,700
Tourism & Area Promotion								Tourism & Area Promotion							
Salaries & Wages - Visitor Centre	215,245	194,282	138,902	236,566	242,490	248,560	254,780	Sundry Sales	500	700	400	600	700	800	900
Tourism Staff Travel Expenses	4,000	2,000	918	4,000	4,100	4,210	4,320	Tourism Sale of Merchandise	5,000	13,300	9,499	13,300	8,700	14,000	14,400
Tourism Electricity Charges	5,645	5,645	3,900	6,019	6,200	6,400	6,600								
Tourism Telephones	1,000	500	82	1,000	1,030	1,060	1,090								
Tourism Insurance	7,445	7,125	7,125	7,695	7,850	8,010	8,180								
Tourism Rates & Charges	2,775	2,775	2,118	2,900	2,980	3,060	3,140								
Tourism Advertising & Promotion Exps	49,453	49,453	2,188	30,000	30,750	31,520	32,310								
Tourism Printing and Stationery	2,780	2,780	1,816	2,780	2,850	2,930	3,010								
Tourism Sundry Expenses	14,160	15,160	10,498	17,766	18,220	18,680	19,150								
Tourism VIC Maintenance	10,000	18,500	13,194	27,500	13,190	13,520	13,860								
Tourism - Wayfinding Signage package	50,000	50,000	1,861	30,000	0	0	0	Grant Funds - Tourism Grant	0	0	0	30,000	0	0	0
Tourism - Contract Services	10,000	10,000	0	10,000	10,250	10,510	10,780								
Tourism Nickname Hall of Fame Exps	0	0	0	20,000	20,500	21,020	21,550								
Vision Splendid	0	164,963	164,963	0	0	0	0	Grant Funding - Vision Splendid	0	150,000	30,000	0	0	0	0
Hello Coonamble	0	10,300	0	39,700	0	0	0								
Community Event - A Night on the Town	0	10,500	528	0	0	0	0								
Tourism & Area Total =	372,503	543,983	348,093	435,926	360,410	369,480	378,770	Tourism & Area Total =	5,500	164,000	39,899	43,900	9,400	14,800	15,300

EXPENDITURE	Original Estimate 2024/25	Planned 2024/25	YTD 31/03	Estimated 2025/26	Estimated 2026/27	Estimated 2027/28	Estimated 2028/2029	INCOME	Original Estimate 2024/25	Planned 2024/25	YTD 31/03	Estimated 2025/26	Estimated 2026/27	Estimated 2027/28	Estimated 2028/2029
ECONOMIC AFFAIRS															
Economic Development								Economic Development							
Salaries and Wages - Economic Development	556,323	231,323	155,125	276,163	289,708	296,960	304,390								
Edo Travel Expenses	5,000	5,000	2,903	5,000	5,130	5,260	5,400								
Economic Promotion Expenses	23,500	63,500	16,788	63,500	65,090	66,720	68,390								
Economic Development - General Expenses	27,500	27,500	11,889	27,500	28,190	28,900	29,630								
Financial Support for Local Business Groups	7,000	7,000	239	7,000	7,180	7,360	7,550								
Sponsorship of local events and initiatives	12,000	12,000	5,932	12,000	12,300	12,610	12,930								
Hosting and facilitating events and initiatives	15,000	15,000	4,415	15,000	15,380	15,770	16,170								
Coonamble CBD - Activation / Revitalisation	20,000	9,700	0	30,000	20,000	20,500	21,020								
Coonamble CBD - SOTS Prelim & maint Costs	75,000	23,434	18,089	10,000	25,000	25,630	26,280								
CBD - Business Incentive / Activation Fund	35,000	35,000	0	35,000	35,000	35,000	35,000								
Subscriptions and Memberships	10,575	10,575	4,492	13,500	13,840	14,190	14,550								
Economic Development - Contract Services	20,000	90,000	65,189	50,000	51,250	52,540	53,860								
Winter Festival	50,000	0	0	0	0	0	0	Grant Funding - Winter Festival	50,000	0	0	0	0	0	0
Office Expenses	0	0	0	500	500	500	500								
Tourism & Area Total =	856,898	530,032	285,061	545,163	568,568	581,940	595,670	Tourism & Area Total =	50,000	0	0	0	0	0	0
Industrial Development								Industrial Development							
Rates & User Chgs - Indust Estate	4,260	1,756	1,756	1,900	1,950	2,000	2,050								
Industrial Promotion Expenses	2,100	2,100	0	2,100	2,160	2,220	2,280								
Industrial Land Maintenance Exps	5,410	5,410	0	5,500	5,640	5,790	5,940								
Industrial Develop Total =	11,770	9,266	1,756	9,500	9,750	10,010	10,270	Industrial Develop Total =	0	0	0	0	0	0	0
Saleyards								Saleyards							
Saleyards Insurances	13,815	13,815	13,177	14,230	14,520	14,820	15,120	Saleyards Fees & Charges - Casual	4,500	1,000	27	2,000	2,050	2,110	2,170
Saleyards Electricity Charges	8,000	8,000	5,878	9,200	9,500	9,800	10,100	Saleyards Fees & Charges - Sales	55,000	125,000	102,495	100,000	102,500	105,070	107,700
Saleyards Telephone Expenses	645	645	288	645	670	690	710								
Saleyards Rates & Charges	11,700	11,700	6,960	12,400	12,710	13,030	13,360								
Saleyards Operating Expenses	12,360	17,360	12,074	12,855	13,180	13,510	13,850								
Saleyards Maintenance Expenses	69,250	69,250	42,758	72,020	73,830	75,680	77,580								
Saleyards Total =	115,770	120,770	81,135	121,350	124,410	127,530	130,720	Saleyards Total =	59,500	126,000	102,522	102,000	104,550	107,180	109,870
TRUCKWASH								TRUCKWASH							
Truck wash Insurance	90	86	86	95	100	110	120	Truck Wash User Fees	34,000	56,000	46,688	50,000	51,330	52,700	54,100
Truck Wash Electricity Charges	3,060	4,060	2,921	3,520	3,700	3,800	4,000								
Truck wash Rates and User Charges	10,000	17,500	0	10,600	10,900	11,200	11,500								
Truck Wash Mntce & Repairs	18,580	18,580	4,803	18,580	19,100	19,700	20,300								
Truck wash Total =	31,730	40,226	7,810	32,795	33,800	34,810	35,920	Truck wash Total =	34,000	56,000	46,688	50,000	51,330	52,700	54,100
Service NSW Agency								Service NSW Agency							
Salaries & Wages Service NSW Agency	92,417	92,417	66,331	92,770	99,257	101,740	104,290	Agency Commissions	110,460	110,460	85,963	114,615	117,660	120,780	123,990
RMS General Expenses GST	5,500	5,500	342	6,000	6,150	6,310	6,470								
Service NSW Agency Total =	97,917	97,917	66,673	98,770	105,407	108,050	110,760	Service NSW Agency Total =	110,460	110,460	85,963	114,615	117,660	120,780	123,990

EXPENDITURE	Original Estimate 2024/25	Planned 2024/25	YTD 31/03	Estimated 2025/26	Estimated 2026/27	Estimated 2027/28	Estimated 2028/2029	INCOME	Original Estimate 2024/25	Planned 2024/25	YTD 31/03	Estimated 2025/26	Estimated 2026/27	Estimated 2027/28	Estimated 2028/2029
ECONOMIC AFFAIRS															
Council Property NEI -								Council Property NEI -							
Other Building Mntce & Repairs	5,600	9,600	7,286	6,000	6,150	6,310	6,470	Council Leases	1,900	4,400	3,692	6,500	6,680	6,860	7,050
Council Property NEI Insurances	9,510	30,536	21,076	22,760	23,220	23,690	24,170								
Council Property NEI Rates & Charges	42,470	43,706	33,002	46,300	47,460	48,650	49,870								
Council Property NEI Maintenance	3,620	1,120	498	3,620	3,720	3,820	3,920								
Council Properties N.E.I. Total =	61,200	84,962	61,862	78,680	80,550	82,470	84,430	Council Properties N.E.I. Total =	1,900	4,400	3,692	6,500	6,680	6,860	7,050
Economic Affairs Depreciation															
Depn - Caravan Park Buildings Spec	22,720	22,720	17,040	27,400	27,518	27,518	27,518								
Depn - Caravan Park Other Structures	1,000	1,000	750	900	9,303	9,303	9,303								
Depn - Tourism Buildings Non Spec	30,100	30,100	22,575	21,580	28,836	28,836	28,836								
Depn - Saleyards Buildings Spec	11,038	11,038	8,279	19,200	22,737	22,737	22,737								
Depn - Saleyards Other Structures	2,744	2,744	2,058	2,700	11,740	11,740	11,740								
Depn -Truck Wash Other Structures	10,400	10,400	7,800	21,100	4,639	4,639	4,639								
Depn - Council Property NEI Other Structures	24,105	24,105	18,079	0	0	0	0								
Economic Affairs Depreciation	102,107	102,107	76,580	92,880	104,773	104,773	104,773								
TOTAL ECONOMIC AFFAIRS	1,764,325	1,643,212	971,065	1,505,064	1,479,948	1,513,693	1,548,343	TOTAL ECONOMIC AFFAIRS	371,930	589,430	376,174	435,095	410,670	426,410	437,520

EXPENDITURE	Original Estimate 2024/25	Planned 2024/25	Estimated 2025/26	Estimated 2026/27	Estimated 2027/28	Estimated 2028/2029	INCOME	Original Estimate 2024/25	Planned 2024/25	Estimated 2025/26	Estimated 2026/27	Estimated 2027/28	Estimated 2028/2029
GENERAL FUND NON-OPERATING													
Corporate Support Services							Corporate Support Services						
Computer Purchase / Operating System	47,300	47,300	44,850	42,155	40,000	40,000	Tfr Reserve - General Reserve	0	2,230,786	0	0	0	0
Installation of Electronic Document Management System (scanning documents)	60,000	85,000	100,000	0	0	0	Tfr Reserve - Corporate Reserve	107,330	0	0	0	0	0
Tfr Reserve - Governance Reserve	0	275,000	510,000	0	0	0	Tfr Reserve - General Reserve	0	104,258	0	0	0	0
Environment							Environment						
Coonamble Waste Depot - Depot Improvements	200,000	200,000	800,000	250,000	250,000	250,000	Tfr Reserve - Domestic Waste Management Reserve	411,520	473,929	145,360	75,000	75,000	75,000
Coonamble Waste Depot - Training Facility and Carpark	350,000	350,000	0	0	0	350,000	Grant - Funding - EPA	0	0	509,280	125,000	125,000	125,000
Levee Land - Land Matters	10,000	10,000	10,000	0	0	0	Loan Funds	550,000	0	0	0	0	0
Stage 4A - Levee program	455,000	455,000	400,000	0	0	0	Grant - Stage 4A Levee Program	390,000	390,000	0	0	0	0
Stage 5 - Levee program	0	135,123	0	0	0	0	Grant - Stage 5 Levee Program	0	135,123	0	0	0	0
Public Order & Safety							Public Order & Safety						
Security Camera Upgrade	20,000	20,000	15,000	15,000	15,000	15,000							
Coonamble SES Station Project	0	135,764	0	0	0	0							
Cemetery							Cemetery						
Cemetery - Capital Improvement Program	30,000	30,000	78,600	93,600	150,000	70,000	Grant Funds	0	0	0	0	100,000	35,000
LRCI P4 - Columbarium	52,632	0	0	0	0	0							
Housing							Housing						
Housing Development - Planning & Establishment Costs	30,000	30,000	0	50,000	0	0							
Residential Development Yarran St - Crisis Accommodation	75,000	0	0										
Residential Development Yarran St - Establish Subdivision	0	500,000	610,140	250,000	0	0							
Plant Acquisitions							Plant Acquisitions						
Plant Acquisitions Nett	905,980	905,980	1,496,061	2,188,700	1,816,121	1,450,400	Tfr reserve - Transport reserve	1,065,980	1,065,980	1,496,061	2,188,700	1,816,121	1,450,400
Plant Acquisitions - Waste Facilities	1,260,000	1,260,000	0	0	0	0	Loan Funds	1,100,000	1,100,000	0	0	0	0
Tfr Reserve - Plant Fund	1,378,470	1,697,465	1,719,736	1,633,940	1,650,280	1,666,790							
Loan Repayments													
Principal on Loans (Current)	48,663	48,663	51,327	51,326	54,135	57,001							
Council Buildings							Council Buildings						
Specific Works - Operational Buildings	75,000	115,394	110,000	110,000	110,000	110,000	Tfr Reserve - Building and Premises.	0	90,394	75,000	0	0	0
Works Depot Improvements	0	0	647,512	301,100	373,700	235,800							
Library LSP Grant Funds - Upgrades	16,000	43,929	20,000	0	40,000	0	Tfr Reserve - Unspent Grant Funds	30,000	59,179	0	0	0	0
Renovations / Repairs - Crusher Plant and Change Room (Quarry)	30,000	30,000	0	0	0	0	Tfr Reserve - Mines Reserve	30,000	30,000	0	0	0	0
Renovations / Repairs - Residential Premises	200,000	200,000	40,000	40,000	40,000	40,000							
Grant Program - RYIP Provision of Crisis Accommodation	954,050	1,989,620	0	0	0	0	Grant Program - RYIP Provision of Crisis Accommodation	954,050	1,914,620	0	0	0	0
Sport and Recreation							Sport and Recreation						
SCCF4 -0492 Grant Program - Construction of Women's Changerooms	450,000	508,196	0	0	0	0	SCCF4 - 0492 Ladies Changerooms	450,000	408,196	0	0	0	0
LRCI P4 - facilities upgrades/renewal various	0	159,227	0	0	0	0	Tfr Reserve - Unspent Loan funds	0	200,000	0	0	0	0
Public Pools - Capital Renewal / Upgrade Program	100,000	100,000	100,000	100,000	100,000	1,245,000	Grant Funds - LRCI P4 - facilities upgrades/renewal various	0	144,227	0	0	0	0
Grant Program (SCCF 5) - Gulargambone Sportsground Amenities Upgrade	550,000	611,109	0	0	0	0	Grant Funds (SCCF 5) - Gulargambone Sportsground Amenities	520,000	481,109	0	0	0	0
Grant Program (SCCF 5) - Coonamble Tennis Court Upgrades	236,728	236,728	0	0	0	0	Grant Funds (SCCF 5) - Coonamble Tennis Court Upgrades	236,728	236,728	0	0	0	0
Quambone Tennis Courts - Upgrade to facilities (Joint Project)	45,000	45,000	0	0	0	0	Tfr Reserve - General Reserve	20,000	0	0	0	0	0
Installation of Pioneer Park - Fence & Signage	48,000	48,000	0	0	0	0	Community contributions towards court upgrade	20,000	20,000	0	0	0	0
Update Library Computers	15,000	15,000	0	0	15,000	0	Tfr Reserve - Youth and Community Development	15,000	15,000	0	0	0	0
Sportsground Upgrades	0	0	55,500	0	0	0							
Garden Beds Main Streets - Capital Renewal	0	0	85,000	0	35,000	0							
MacDonald Park - Construction of rear access and vehicle parking area	0	0	0	280,000	0	0							
Aerodrome							Aerodrome						
Aerodrome upgrades	0	0	117,300	0	0	0							
Aerodrome - Fencing Upgrade (Exclusion fence)	0	0	300,000	0	0	0	Grant Funds	0	0	300,000	0	0	0
Mining, Manufacturing & Const.							Mining, Manufacturing & Const.						
Tfr Reserve - Mines Reserve	131,000	131,000	131,000	131,000	131,000	131,000	Tfr Reserve - Mines Reserve	530,000	544,564	500,000	0	0	0
Tfr Reserve - Quarry Remediation	28,345	28,345	38,000	38,950	39,930	40,930							
Installation of Fuel Pod	30,000	44,564	0	0	0	0							
Fixed Plant - Refurbishment / Upgrades	500,000	500,000	500,000	125,000	100,000	0							

EXPENDITURE	Original Estimate 2024/25	Planned 2024/25	Estimated 2025/26	Estimated 2026/27	Estimated 2027/28	Estimated 2028/2029	INCOME	Original Estimate 2024/25	Planned 2024/25	Estimated 2025/26	Estimated 2026/27	Estimated 2027/28	Estimated 2028/2029
GENERAL FUND NON-OPERATING - CONTINUED													
Transport & Communication							Transport & Communication						
Urban Roads - Capital Renewal Program	125,000	125,000	150,000	150,000	150,000	150,000	Tfr Reserve - Transport Reserve	125,000	288,409	125,000	0	0	0
Unsealed Rural Roads - Reconstruction program	350,000	350,000	200,000	200,000	200,000	175,000	Tfr Reserve - Transport Reserve	350,000	809,156	350,000	0	0	0
Sealed Rural Local - Heavy Patch and Resealing program	100,000	100,000	150,000	200,000	200,000	250,000	Tfr Reserve - Transport Reserve	100,000	493,595	100,000	0	0	0
Regional Roads - Capital Renewal Program	842,793	520,379	561,050	531,390	551,730	572,580							
Regional Roads - Capital Renewal Program - Warren Road upgrade	0	814,329	0	0	0	0	Grant Funds - R.O.S.I. - MR7515 Warren Road	0	336,492	0	0	0	0
Sealed Roads Extension Program	0	0	760,000	790,400	822,015	854,895	Grant Funds - Fixing Country Roads Program	0	340,149	0	0	0	0
Roads to Recover - Local Roads Renewal	929,818	2,142,812	1,256,486	1,241,286	1,225,479	1,209,039	Tfr Reserve - Unspent Roads to Recovery Grant Funds	0	607,948	0	0	0	0
L.R.C.I. - P3 Grant Program - Box Ridge Rd and Gulargambone Rd	0	500,203	0	0	0	0	Grant Funds - Local Roads & Community Infrastructure -(LRCI-P3)	0	500,203	0	0	0	0
L.R.C.I. - P4 Grant Program - Transport Infrastructure Renewal	0	536,339	0	0	0	0	Grant Funds - Local Roads & Community Infrastructure -(LRCI-P4)	0	536,339	0	0	0	0
NSW Local Govt Recovery Grant Program - Pilliga Road - Installation of Culverts	0	946,944	0	0	0	0	NSW Local Government - Recovery Grant	0	946,944	0	0	0	0
Regional Emergency Road Repair Fund - Capital Works	0	470,353	1,899,529	990,550	542,406	0	Grant Funds - Regional Emergency Road Repair Fund	0	470,353	1,899,529	990,550	542,406	0
FLR R4 - McCullough St Rehab	0	8,521	0	0	0	0	Grant Funds - Fixing Local Roads Rd 3	0	167,000	0	0	0	0
FLR R3/R4 - Carinda Rd	0	335,349	0	0	0	0	Grant Funds - Fixing Local Roads Rd 4	0	176,870	0	0	0	0
Flood Damage - Restoration of Roads Network	4,839,955	2,839,955	0	0	0	0							
Radio communications network upgrade	200,000	200,000	150,000	0	0	0							
L.R.C.I. - P4 Grant Program - Transport Infrastructure Renewal	0	0	0	0	0	0							
Tooraweenah Road - Extension of Sealed length	13,000,000	13,000,000	21,574,000	16,651,237	0	0	Grant Funds - Tooraweenah Road	13,000,000	13,000,000	21,574,000	16,651,237	0	0
							Tfr Reserve - Unspent Grant Funds (RERRF)	1,150,000	380,000		0	0	0
							Grant Funds - Receipt of Prior Year Transport Grant Debtors	0	4,764,795	0	0	0	0
Ancillary Road Facilities													
Kerb & Gutter Construction - Capital Renewal Program	50,000	50,000	50,000	51,000	52,020	53,060							
Footpaths Construction - Capital Renewal Program	50,000	50,000	150,000	150,000	150,000	150,000							
Active Transport - Construction of Limerick St	0	92,183	0	0	0	0							
Stormwater Drainage Improvement Program	100,000	100,000	75,000	50,000	50,000	50,000							
Economic Services							Economic Services						
Coonamble Caravan Park Upgrade	200,000	0	0	0	0	0	Tfr Reserve - Unspent Loan Funds	200,000	0	0	0	0	0
Coonamble CBD - Activation / Revitalisation Program	100,000	100,000	100,000	50,000	50,000	50,000							
SOTS - Preliminary project works	500,000	0	0	0	0	0	Grant Funds (SCCF 5) - Coonamble Region Art Trail	235,035	235,035	0	0	0	0
Grant Program (SCCF5) - Coonamble Region Art Trail	235,035	235,035	0	0	0	0							
Coonamble Saleyards - Renewal of facilities	50,000	50,000	50,000	50,000	50,000	50,000							
Land Development - River Road Coonamble	0	59,474	50,000	50,000	50,000	50,000							
Grant Funds - Artesian Bathing Experience	2,475,000	2,475,000	2,675,000	4,000,000	0	0	Grant Funds - Artesian Bathing Experience	2,475,000	2,475,000	2,050,000	3,375,000	0	0
Grant Funded Project - Electric Display - GrainCorp Silo	40,000	0	0	40,000	0	0	Grant Funds - Tourism Projects	140,000	0	0	140,000	0	0
Grant Funded Project - Uncle Sootie Light Forrest	80,000	0	0	80,000	0	0							
Grant Funded Project - Development Old Sheep Yards and industrial Land	20,000	0	0	20,000	0	0	Grant Funds - Receipt of Prior Year Economic Development Grant Debtors	0	500,919	0	0	0	0
Museum - Project Works	50,000	50,000	50,000	0	0	0							
Coonamble Shire - Mural Art Trail	0	0	100,000	0	0	0							
Truck wash Upgrades	0	0	42,690	21,500	58,600	87,000							
Total Capital General Fund	32,669,769	37,143,283	38,023,781	30,996,634	9,053,816	9,316,495	Total Capital General Fund	24,205,643	36,172,381	29,124,230	23,545,487	2,658,527	1,685,400

EXPENDITURE	Original Estimate 2024/25	Planned 2024/25	Estimated 2025/26	Estimated 2026/27	Estimated 2027/28	Estimated 2028/2029	INCOME	Original Estimate 2024/25	Planned 2024/25	Estimated 2025/26	Estimated 2026/27	Estimated 2027/28	Estimated 2028/2029
WATER FUND NON-OPERATING													
Coonamble Water Supply Capital Works							Coonamble Water Supply Capital Works						
Mains Replacement Program - Coonamble	300,000	200,000	350,000	450,000	300,000	300,000	Tfr Reserve - Water Fund	294,649	662,812	681,586	340,690	169,630	51,930
Coonamble - Meter replacement program	25,000	25,000	50,000	25,000	25,000	25,000	Tfr Reserve - Unspent Grants Develop IWCM	0	51,667	0	0	0	0
Refurbishment works Coonamble WTP sed lagoon	0	0	80,000	0	80,000	0	Tfr Reserve - Unspent Grants Operational Support	0	50,000	0	0	0	0
WTP Scada upgrades	0	0	0	50,000	0	0							
Reservoir improvement program	0	0	50,000	50,000	50,000	50,000							
Water testing equipment	0	0	0	20,000	0	0							
Bore Meter Replacement	0	22,445	0	0	0	0							
Mains - Yarran Street Subdivision Extension	0	100,000	100,000	0	0	0							
Bulk Flow Meter Replacement	0	1,761	0	0	0	0							
Residential Development - Calga St	0	0	30,000	0	0	0							
Quambone - WATER SUPPLY CAPITAL WORKS													
Mains Replacement - Quambone	200,000	200,000	200,000	50,000	50,000	100,000							
Quambone - Chlorine Residual Monitors	20,000	20,000	0	0	0	0							
Reservoir Improvements	20,000	20,000	30,000	15,000	15,000	15,000							
Quambone - Meter replacement program	6,250	6,250	6,250	6,250	6,250	6,250							
Bore Meter Replacement	0	31,855	0	0	0	0							
Water Filtration Plant upgrade	0	24,890	0	0	25,000	0							
GULARGAMBONE - WATER SUPPLY CAPITAL WORKS													
Mains Replacement Program - Gulargambone	100,000	100,000	100,000	250,000	150,000	150,000	Tfr Reserve - Water Fund	187,500	202,234	300,000	270,000	165,000	165,000
Gulargambone - Chlorine Residual Monitors	35,000	35,000	0	0	0	0							
Gulargambone - Chlorine Scales and Auto changeover	40,000	40,000	0	0	0	0							
Gulargambone - Meter replacement program	12,500	12,500	15,000	5,000	0	0							
Bore Meter Replacement	0	14,734	0	0	0	0							
Gulargambone Rd Bore Shed Replacement	0	0	150,000	0	0	0							
Reservoir upgrades	0	0	35,000	15,000	15,000	15,000							
Total Water Fund Non-operating program	758,750	854,435	1,196,250	936,250	716,250	661,250	Total Water Fund Non-operating program	482,149	966,713	981,586	610,690	334,630	216,930
SEWERAGE FUND NON-OPERATING													
Coonamble Sewerage Capital Works							Coonamble Sewerage Capital Works						
Mains relining	200,000	140,000	100,000	100,000	100,000	100,000	Tfr Reserve - Sewer Fund	1,093,185	1,647,591	231,606	87,100	24,680	(52,585)
STP Replacement Option Report and Concept Design	77,300	257,037	0	0	0	0							
STP Step Screen	130,000	170,000	0	0	0	0							
STP Building Improvements	0	20,000	20,000	20,000	20,000	20,000	SSWP 403 Grant Funding	0	161,763	0	0	0	0
Convert two Sewer Pump Stations to a wet config including electric upgrade	200,000	432,608	0	0	150,000	0							
Coonamble Sewer Treatment Plant - Equipment Renewal	25,000	45,000	30,000	30,000	30,000	30,000							
Pump Station - Yarran St	700,000	406,700	0	0	0	0							
Installation of mains & service Connections - Yarran St	150,000	443,300	75,000	75,000	0	0							
Purchase remote controlled slasher	0	65,000	0	0	0	0							
Main Junction Replacement Program	0	0	50,000	50,000	50,000	50,000							
SPS (minor pump stations excluding SPS 1 & 2) upgrades	0	0	50,000	50,000	50,000	50,000							
Sewer effluent reuse facilities upgrade	0	0	108,000	0	0	0							
Sewer rising main replacement from Tooloon St SPS	0	0	200,000	0	0	0							
STP upgrades	0	0	0	75,000	0	75,000							
Residential Development - Calga St	0	0	50,000	0	0	0							
Gulargambone Sewerage Capital Works													
Gular Mains - Relining	300,000	210,000	100,000	75,000	75,000	75,000	Tfr Reserve - Sewer Fund	765,000	792,167	185,000	125,000	160,000	125,000
Gulargambone Sewer Treatment Plant - Tertiary Ponds	250,000	230,000	50,000	50,000	50,000	50,000							
Gulargambone Sewer Pumps Station - Capital Renewal	0	20,000											
Gulargambone Sewer Treatment Plant - Equipment Renewal	25,000	25,000	35,000	0	35,000	0							
Gulargambone Sewer Pump Station No 1 - Refurbishment	190,000	217,167	0	0	0	0							
Installation of Laboratory Building & dual tank pressure pump system	0	90,000	0	0	0	0							
Loan Repayments													
Principal on Loans	0	0	0	0	0	0							
Total Sewer Fund Non-operating program	2,247,300	2,771,812	868,000	525,000	560,000	450,000	Total Sewer Fund Non-operating program	1,858,185	2,601,521	416,606	212,100	184,680	72,415